



Consolidated Financial Statements

CONSOLIDATED BALANCE SHEETS

KANEKA CORPORATION AND CONSOLIDATED SUBSIDIARIES
March 31, 2024 and 2023

Assets	Millions of yen		Thousands of U.S. dollars
	2024	2023	2024
Current assets:			
Cash and cash equivalents	¥ 43,278	¥ 40,699	\$ 285,837
Notes and accounts receivable – trade, and contract assets	186,371	170,154	1,230,904
Inventories	177,296	168,115	1,170,972
Short-term loans receivable from unconsolidated subsidiaries and affiliates	1,140	1,304	7,532
Other current assets	22,673	18,193	149,746
Allowance for doubtful accounts	(1,898)	(1,502)	(12,540)
Total current assets	428,861	396,964	2,832,451
Property, plant and equipment:			
Land	34,475	33,079	227,695
Buildings and structures	253,716	240,711	1,675,690
Machinery, equipment and vehicles	698,025	665,388	4,610,167
Construction in progress	63,707	32,062	420,763
Leased assets	20,859	17,963	137,767
	1,070,784	989,205	7,072,083
Less accumulated depreciation	(739,464)	(696,590)	(4,883,858)
Property, plant and equipment, net	331,319	292,615	2,188,225
Intangible assets:	20,832	16,189	137,593
Investments and other assets:			
Investment securities:			
Unconsolidated subsidiaries and affiliates	4,140	3,641	27,345
Other	66,479	53,913	439,067
Long-term loans receivable	529	597	3,493
Deferred tax assets	2,766	4,450	18,274
Other	15,566	14,550	102,812
Allowance for doubtful accounts	(290)	(283)	(1,917)
Total investments and other assets	89,191	76,870	589,075
	¥ 870,205	¥ 782,640	\$ 5,747,345

Liabilities and net assets	Millions of yen		Thousands of U.S. dollars
	2024	2023	2024
Current liabilities:			
Short-term loans payable	¥ 110,171	¥ 108,070	\$ 727,636
Current portion of long-term loans payable	6,361	8,420	42,012
Current portion of bonds payable	5,000	—	33,022
Lease liabilities	940	1,037	6,214
Notes and accounts payable:			
Trade	104,212	88,663	688,278
Construction	11,447	7,610	75,607
Other	23,865	18,785	157,618
Income taxes payable	4,963	5,055	32,783
Accrued expenses	16,011	14,828	105,746
Other current liabilities	8,692	5,770	57,410
Total current liabilities	291,666	258,242	1,926,332
Non-current liabilities:			
Bonds payable	15,000	10,000	99,068
Long-term loans payable	40,391	33,706	266,771
Lease liabilities	17,232	14,709	113,813
Net defined benefit liability	12,585	20,829	83,124
Provision for director' retirement benefits	346	318	2,288
Deferred tax liabilities	9,493	1,705	62,702
Provision for product warranties	1,808	2,057	11,943
Other non-current liabilities	7,296	4,648	48,193
Total non-current liabilities	104,156	87,974	687,907
Contingent liabilities			
Net assets:			
Shareholders' equity:			
Capital stock			
Authorized — 150,000,000 shares			
Issued — 66,000,000 shares	33,046	33,046	218,260
Capital surplus	29,173	32,245	192,678
Retained earnings	331,933	323,213	2,192,281
Less treasury stock, at cost — 1,851,007 shares in 2024 3,106,293 shares in 2023	(6,797)	(11,407)	(44,896)
Total shareholders' equity	387,355	377,098	2,558,324
Accumulated other comprehensive income:			
Valuation difference on available-for-sale securities	32,632	22,204	215,520
Deferred gains or losses on hedges	(0)	(3)	(1)
Foreign currency translation adjustments	22,037	11,543	145,547
Remeasurements of defined benefit plans	11,438	6,529	75,545
Total accumulated other comprehensive income	66,107	40,273	436,612
Subscription rights to shares	648	622	4,285
Non-controlling interests	20,271	18,427	133,884
Total net assets	474,383	436,422	3,133,105
	¥ 870,205	¥ 782,640	\$ 5,747,345

* The translation of the Japanese yen amounts into U.S. dollar amounts is included solely for the convenience of readers outside Japan, using the prevailing exchange rate on March 31, 2024 which was ¥151.41 to U.S. \$1.00.



CONSOLIDATED STATEMENTS OF INCOME

KANEKA CORPORATION AND CONSOLIDATED SUBSIDIARIES
Years Ended March 31, 2024, 2023 and 2022

	Millions of yen			Thousands of U.S. dollars
	2024	2023	2022	2024
Net sales	¥ 762,302	¥ 755,821	¥ 691,530	\$ 5,034,689
Cost of sales	558,087	556,895	494,880	3,685,937
Gross profit	204,214	198,926	196,649	1,348,751
Selling, general and administrative expenses	171,635	163,838	153,086	1,133,577
Operating income	32,579	35,087	43,562	215,173
Other income (expenses):				
Interest and dividend income	2,031	1,917	1,648	13,417
Interest expenses	(3,361)	(1,965)	(1,064)	(22,201)
Gain on sales of investment securities	7,060	1,410	19	46,632
Gain on sales of businesses	525	—	—	3,470
Depreciation of inactive non-current assets	(1,171)	(1,147)	(628)	(7,738)
Loss on disposal of property, plant and equipment	(1,722)	(1,839)	(1,638)	(11,375)
Loss on valuation of investment securities	—	(1,448)	—	—
Foreign exchange gains (losses), net	2,544	1,888	1,159	16,808
Equity in earnings of affiliates, net	177	137	132	1,173
Restructuring charges	—	—	(2,692)	—
Impairment losses	—	—	(1,059)	—
Product warranty expenses	—	—	(2,331)	—
Other, net	(1,855)	(1,666)	(703)	(12,252)
Income before income taxes and non-controlling interests	36,808	32,373	36,405	243,107
Income taxes				
Current	10,575	9,010	10,075	69,846
Deferred	1,458	(711)	(1,398)	9,631
Net income	24,775	24,074	27,728	163,630
Net income attributable to non-controlling interests	1,554	1,066	1,240	10,269
Net income attributable to owners of parent	¥ 23,220	¥ 23,008	¥ 26,487	\$ 153,360

	Yen			U.S. dollars
Net income per share—basic	¥ 357.90	¥ 349.59	¥ 406.01	\$ 2.36
Net income per share—diluted	356.87	348.66	404.95	2.35
Cash dividends applicable to the year	110.00	110.00	110.00	0.72

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

KANEKA CORPORATION AND CONSOLIDATED SUBSIDIARIES
Years Ended March 31, 2024, 2023 and 2022

	Millions of yen			Thousands of U.S. dollars
	2024	2023	2022	2024
Net income	¥ 24,775	¥ 24,074	¥ 27,728	\$ 163,630
Other comprehensive income:				
Valuation difference on available-for-sale securities	10,476	882	455	69,195
Deferred gains or losses on hedges	3	0	5	23
Foreign currency translation adjustments	11,133	7,594	8,495	73,534
Remeasurements of defined benefit plans	4,909	7,509	1,179	32,423
Share of other comprehensive income of associates accounted for using equity method	1	1	(7)	11
Total other comprehensive income	26,525	15,989	10,128	175,188
Comprehensive income	¥ 51,300	¥ 40,064	¥ 37,856	\$ 338,818
Comprehensive income attributable to:				
Comprehensive income attributable to owners of parent	¥ 49,054	¥ 38,549	¥ 36,280	\$ 323,981
Comprehensive income attributable to non-controlling interests	2,246	1,515	1,575	14,836

* The translation of the Japanese yen amounts into U.S. dollar amounts is included solely for the convenience of readers outside Japan, using the prevailing exchange rate on March 31, 2024 which was ¥151.41 to U.S. \$1.00.

CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

KANEKA CORPORATION AND CONSOLIDATED SUBSIDIARIES
Years Ended March 31, 2024, 2023 and 2022

	Millions of yen			Thousands of U.S. dollars
	2024	2023	2022	2024
Shareholders' equity				
Capital stock				
Balance at beginning of year	¥ 33,046	¥ 33,046	¥ 33,046	\$ 218,260
Changes of items during the period				
Total changes of items during the period	—	—	—	—
Balance at the end of current period	33,046	33,046	33,046	218,260
Capital surplus				
Balance at beginning of year	32,245	31,392	31,103	212,968
Changes of items during the period				
Increase by share exchange	—	789	—	—
Change in treasury shares of parent arising from transactions with non-controlling interests	(269)	63	289	(1,778)
Changes in liabilities for written put options over non-controlling interests	(2,802)	—	—	(18,511)
Total changes of items during the period	(3,072)	853	289	(20,289)
Balance at the end of current period	29,173	32,245	31,392	192,678
Retained earnings				
Balance at beginning of year	323,213	309,507	289,544	2,134,692
Changes of items during the period				
Dividends from surplus—¥110.00 per share	(7,139)	(7,599)	(6,523)	(47,153)
Change of scope of consolidation	(12)	—	—	(84)
Net income attributable to owners of parent	23,220	23,008	26,487	153,360
Disposal of treasury stock	(3)	(5)	(1)	(22)
Cancellation of treasury stock	(7,344)	—	—	(48,510)
Increase by share exchange	—	(1,696)	—	—
Total changes of items during the period	8,719	13,706	19,963	57,589
Balance at the end of current period	331,933	323,213	309,507	2,192,281
Treasury stock				
Balance at beginning of year	(11,407)	(11,528)	(11,535)	(75,340)
Changes of items during the period				
Purchase of treasury stock	(2,814)	(8,051)	(4)	(18,585)
Disposal of treasury stock	78	30	10	519
Cancellation of treasury stock	7,344	—	—	48,510
Increase by share exchange	—	8,142	—	—
Total changes of items during the period	4,609	121	6	30,444
Balance at the end of current period	(6,797)	(11,407)	(11,528)	(44,896)
Accumulated other comprehensive income				
Valuation difference on available-for-sale securities				
Balance at beginning of year	22,204	21,331	20,863	146,651
Changes of items during the period				
Net changes of items other than shareholders' equity	10,427	873	468	68,869
Total changes of items during the period	10,427	873	468	68,869
Balance at the end of current period	32,632	22,204	21,331	215,520



	Millions of yen			Thousands of U.S. dollars
	2024	2023	2022	2024
Deferred gains or losses on hedges				
Balance at beginning of year	¥ (3)	¥ (4)	¥ (9)	\$ (24)
Changes of items during the period				
Net changes of items other than shareholders' equity	3	0	5	23
Total changes of items during the period	3	0	5	23
Balance at the end of current period	(0)	(3)	(4)	(1)
Foreign currency translation adjustments				
Balance at beginning of year	11,543	4,381	(3,753)	76,241
Changes of items during the period				
Net changes of items other than shareholders' equity	10,493	7,162	8,135	69,306
Total changes of items during the period	10,493	7,162	8,135	69,306
Balance at the end of current period	22,037	11,543	4,381	145,547
Remeasurements of defined benefit plans				
Balance at beginning of year	6,529	(975)	(2,160)	43,123
Changes of items during the period				
Net changes of items other than shareholders' equity	4,908	7,504	1,184	32,421
Total changes of items during the period	4,908	7,504	1,184	32,421
Balance at the end of current period	11,438	6,529	(975)	75,545
Subscription rights to shares				
Balance at beginning of year	622	619	516	4,111
Changes of items during the period				
Net changes of items other than shareholders' equity	26	3	102	173
Total changes of items during the period	26	3	102	173
Balance at the end of current period	648	622	619	4,285
Non-controlling interests				
Balance at beginning of year	18,427	24,435	23,424	121,707
Changes of items during the period				
Net changes of items other than shareholders' equity	1,843	(6,007)	1,010	12,176
Total changes of items during the period	1,843	(6,007)	1,010	12,176
Balance at the end of current period	20,271	18,427	24,435	133,884
Total net assets				
Balance at beginning of year	436,422	412,204	381,040	2,882,390
Changes of items during the period				
Dividends from surplus—¥110.00 per share	(7,139)	(7,599)	(6,523)	(47,153)
Change of scope of consolidation	(12)	—	—	(84)
Net income attributable to owners of parent	23,220	23,008	26,487	153,360
Purchase of treasury stock	(2,814)	(8,051)	(4)	(18,585)
Disposal of treasury stock	75	25	9	496
Increase by share exchange	—	7,235	—	—
Change in treasury shares of parent arising from transactions with non-controlling interests	(269)	63	289	(1,778)
Changes in liabilities for written put options over non-controlling interests	(2,802)	—	—	(18,511)
Net changes of items other than shareholders' equity	27,703	9,537	10,905	182,971
Total changes of items during the period	37,960	24,218	31,163	250,714
Balance at the end of current period	¥ 474,383	¥ 436,422	¥ 412,204	\$ 3,133,105

* The translation of the Japanese yen amounts into U.S. dollar amounts is included solely for the convenience of readers outside Japan, using the prevailing exchange rate on March 31, 2024 which was ¥151.41 to U.S. \$1.00.



CONSOLIDATED STATEMENTS OF CASH FLOWS

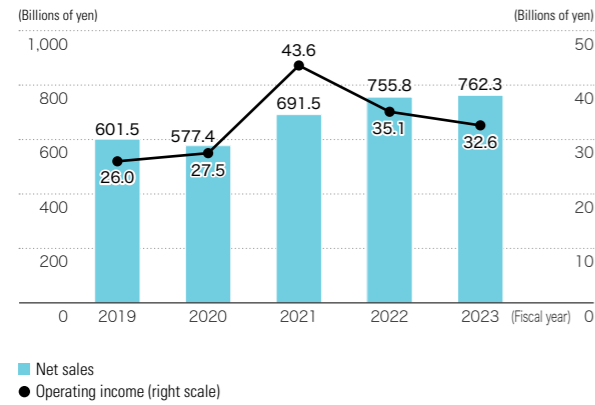
KANEKA CORPORATION AND CONSOLIDATED SUBSIDIARIES
Years Ended March 31, 2024, 2023 and 2022

	Millions of yen			Thousands of U.S. dollars
	2024	2023	2022	2024
Cash Flows from Operating Activities				
Income before income taxes and non-controlling interests	¥ 36,808	¥ 32,373	¥ 36,405	\$ 243,107
Depreciation and amortization	40,779	39,456	37,953	269,333
Restructuring charges	—	—	2,692	—
Impairment losses	—	—	1,059	—
Product warranty expense	—	—	2,331	—
Insurance claim income	—	—	(1,671)	—
Increase (decrease) in net defined benefit liability	(1,527)	(139)	879	(10,091)
Increase (decrease) in allowance for doubtful accounts	315	(110)	162	2,082
Interest and dividend income	(2,031)	(1,917)	(1,648)	(13,417)
Interest expenses	3,361	1,965	1,064	22,201
Equity in earnings of affiliates, net	(177)	(137)	(132)	(1,173)
Loss (gain) on disposal of property, plant and equipment	531	630	498	3,508
Loss (gain) on sale of investment securities	(7,060)	(1,410)	—	(46,632)
Loss (gain) on valuation of investment securities	—	1,448	—	—
Gain on sales of investment securities	—	—	(19)	—
Decrease (increase) in notes and accounts receivable-trade	(12,450)	(3,474)	(25,608)	(82,232)
Decrease (increase) in inventories	(4,070)	(24,875)	(27,541)	(26,882)
Increase (decrease) in notes and accounts payable-trade	13,112	(4,785)	14,628	86,602
Others	6,344	(4,620)	3,328	41,904
Subtotal	73,935	34,402	44,381	488,310
Interest and dividend income received	2,057	1,942	1,717	13,587
Interest expenses paid	(3,308)	(1,955)	(1,085)	(21,853)
Proceeds from insurance income	—	1,177	512	—
Income taxes paid	(10,771)	(6,856)	(11,419)	(71,143)
Net cash provided by operating activities	61,911	28,710	34,106	408,901
Cash Flows from Investing Activities				
Purchase of property, plant and equipment	(61,315)	(39,628)	(37,329)	(404,962)
Proceeds from sales of property, plant and equipment	—	87	—	—
Purchase of intangible assets	(3,951)	(2,363)	(2,601)	(26,096)
Purchase of investment securities	(120)	(909)	(77)	(793)
Proceeds from sales and distributions of investment securities	9,856	2,509	877	65,096
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(1,132)	—	(336)	(7,479)
Payments of loans receivable	(1,061)	(99)	(398)	(7,011)
Collection of loans receivable	282	336	632	1,862
Others	(1,328)	(1,902)	(362)	(8,776)
Net cash used in investing activities	(58,771)	(41,970)	(39,595)	(388,161)
Cash Flows from Financing Activities				
Net increase (decrease) in short-term loans payable	(2,378)	21,814	6,606	(15,711)
Proceeds from long-term loans payable	11,299	13,541	9,119	74,626
Repayments of long-term loans payable	(8,565)	(6,198)	(9,390)	(56,569)
Proceeds from issuance of bonds	10,000	—	—	66,045
Repayments of lease obligations	(1,270)	(863)	(618)	(8,388)
Purchase of treasury stock	(2,814)	(8,051)	(4)	(18,585)
Proceeds from sales of treasury stock	0	0	0	0
Cash dividends paid	(7,139)	(7,599)	(6,523)	(47,153)
Proceeds from share issuance to non-controlling shareholders	—	0	0	—
Cash dividends paid to non-controlling interests	(279)	(284)	(231)	(1,843)
Payments from changes in ownership interests in subsidiaries that do not result in change in scope of consolidation	(372)	(6)	(63)	(2,457)
Net cash used in financing activities	(1,519)	12,352	(1,105)	(10,035)
Effect of exchange rate change on cash and cash equivalents	926	894	946	6,120
Net increase (decrease) in cash and cash equivalents	2,547	(13)	(5,647)	16,824
Cash and cash equivalents at beginning of period	40,699	40,712	46,360	268,800
Increase in cash and cash equivalents resulting from change of scope of consolidation	32	—	—	212
Cash and cash equivalents at end of period	¥ 43,278	¥ 40,699	¥ 40,712	\$ 285,837

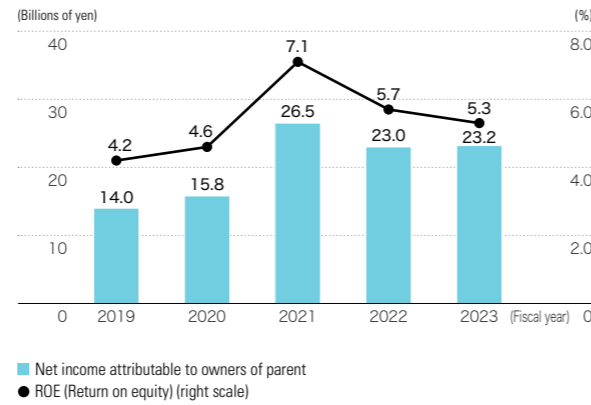


Financial Highlights

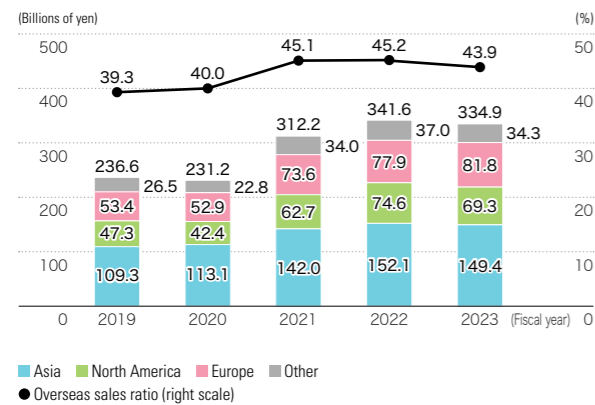
Net Sales / Operating Income



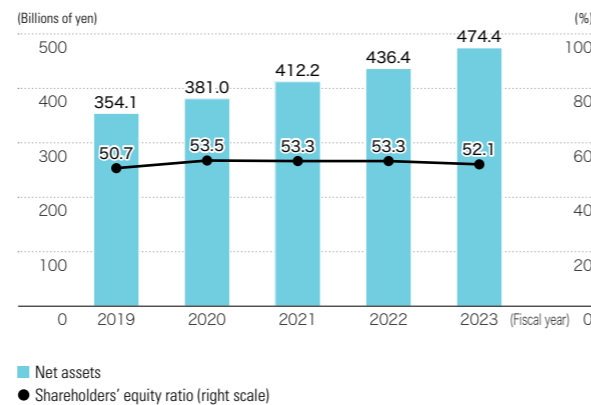
Net Income Attributable to Owners of Parent / ROE



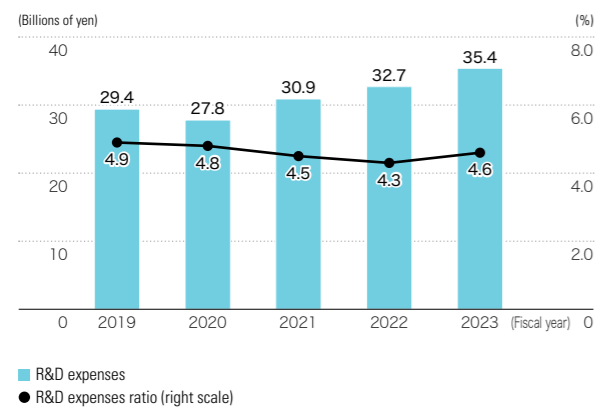
Overseas Sales / Overseas Sales Ratio



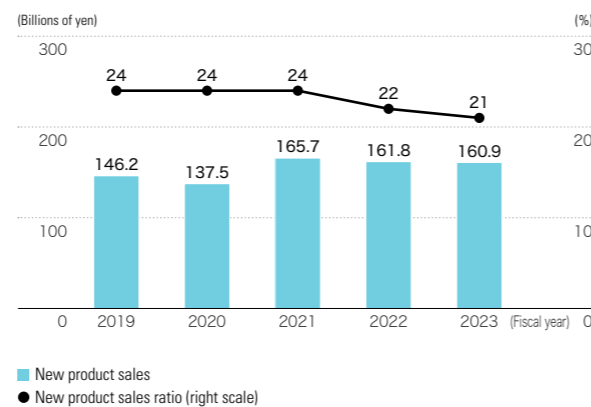
Net Assets / Shareholders' Equity Ratio



R&D Expenses / R&D Expenses Ratio

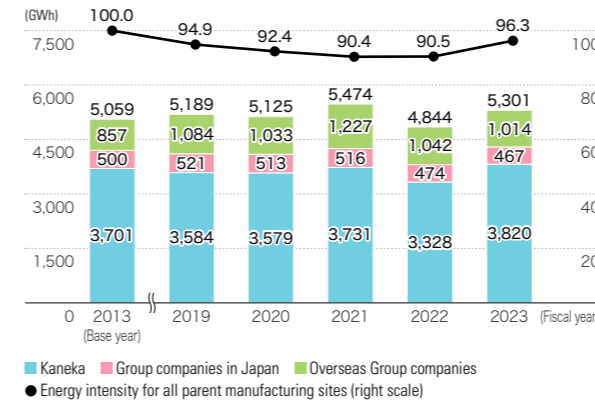


New Product Sales / New Products Sales Ratio

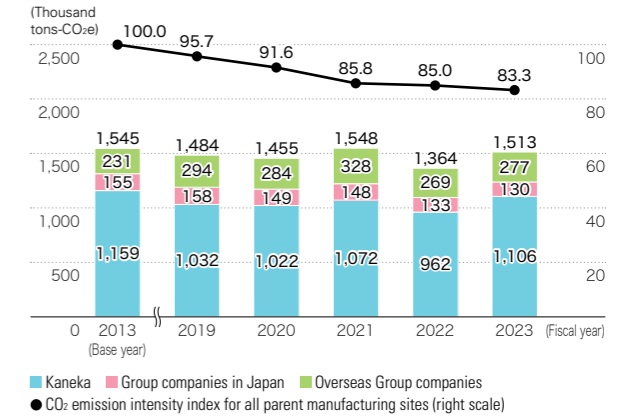


Nonfinancial Highlights

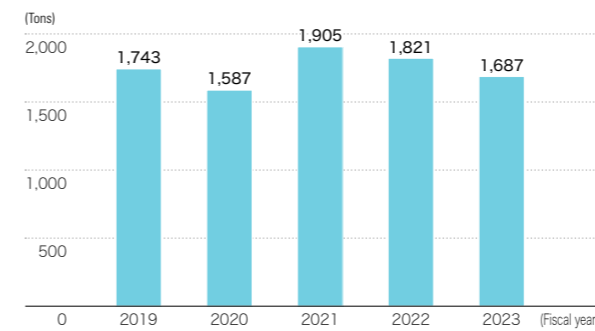
Energy Consumption and Energy Intensity Index



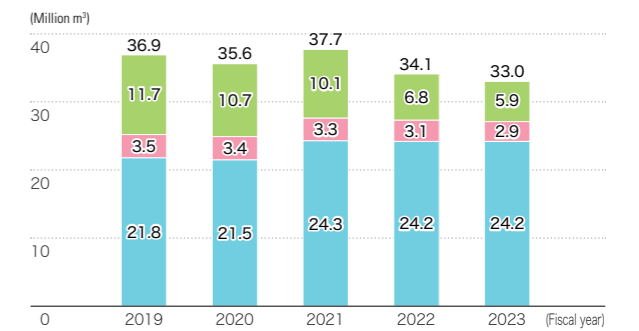
GHG Emissions and Energy Origin CO₂ Emission Intensity Index



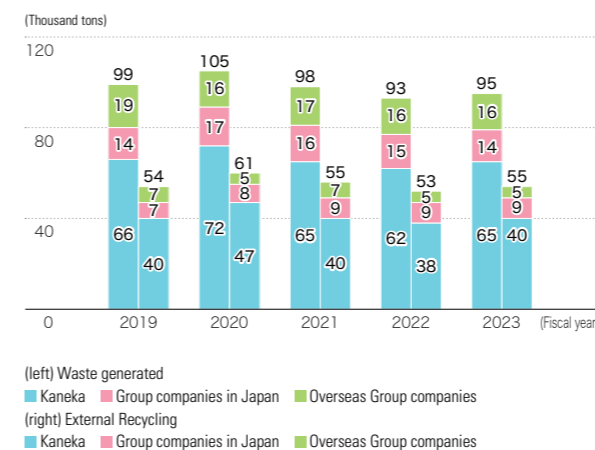
Volatile Organic Compounds Emissions



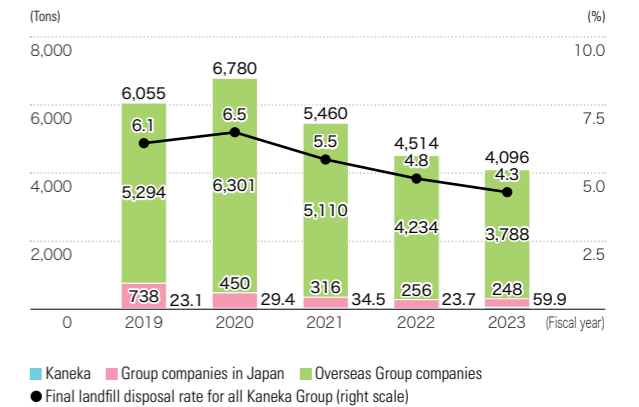
Water Consumption



Waste Generated and External Recycling



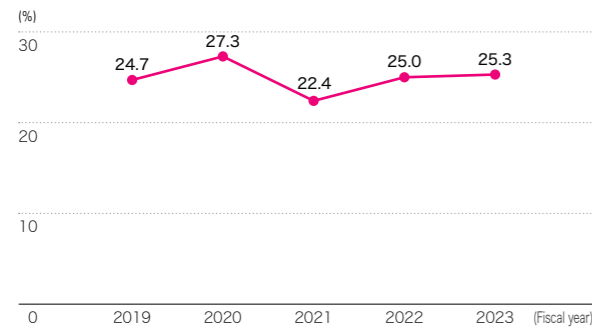
Volume and Rate of Waste Sent to Final Landfill



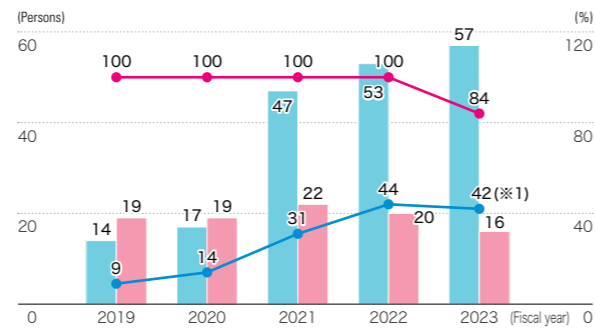


Nonfinancial Highlights

Percentage of Female Hires

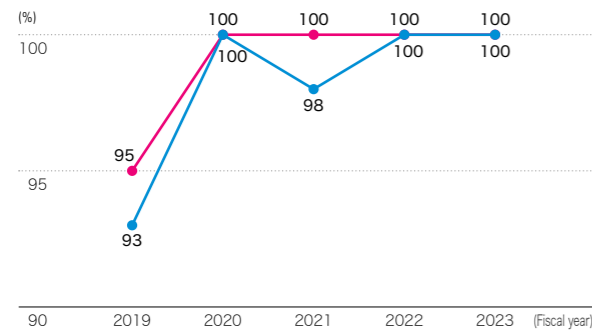


Number and Rate of Employees Taking Childcare Leave



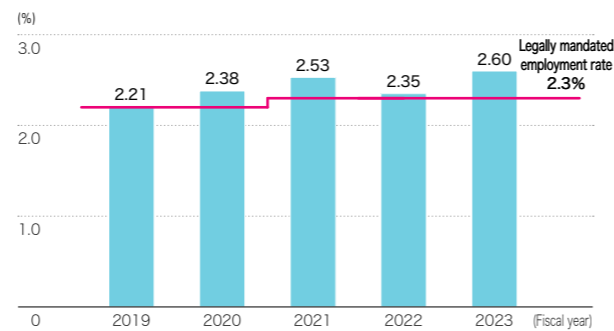
Number of employees: ■ Male ■ Female
 Rate: ● Male (right scale) ● Female (right scale)
 ※1 The rate of childcare leave taken by male employees, including using the company's own policy for paternity leave, stands at 82%.

Return Rate of Employees Taking Childcare Leave



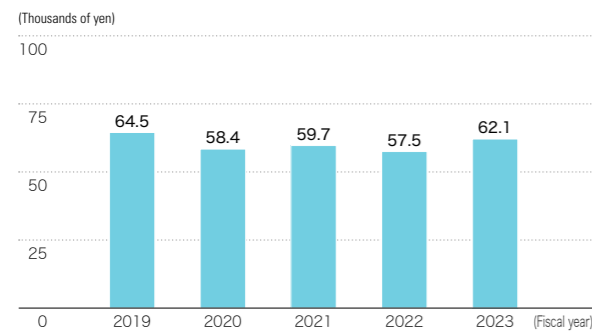
● Male ● Female

Employment Rate of Persons with Disabilities

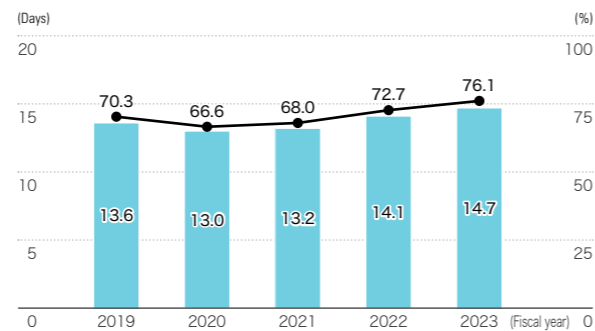


■ Employment rate of persons with disabilities ■ Legally mandated employment rate

Training Costs (per Person)



Number of Days and Rate of Paid Leave Taken



■ Number of days of paid leave taken
 ● Rate (right scale)



Corporate Profile

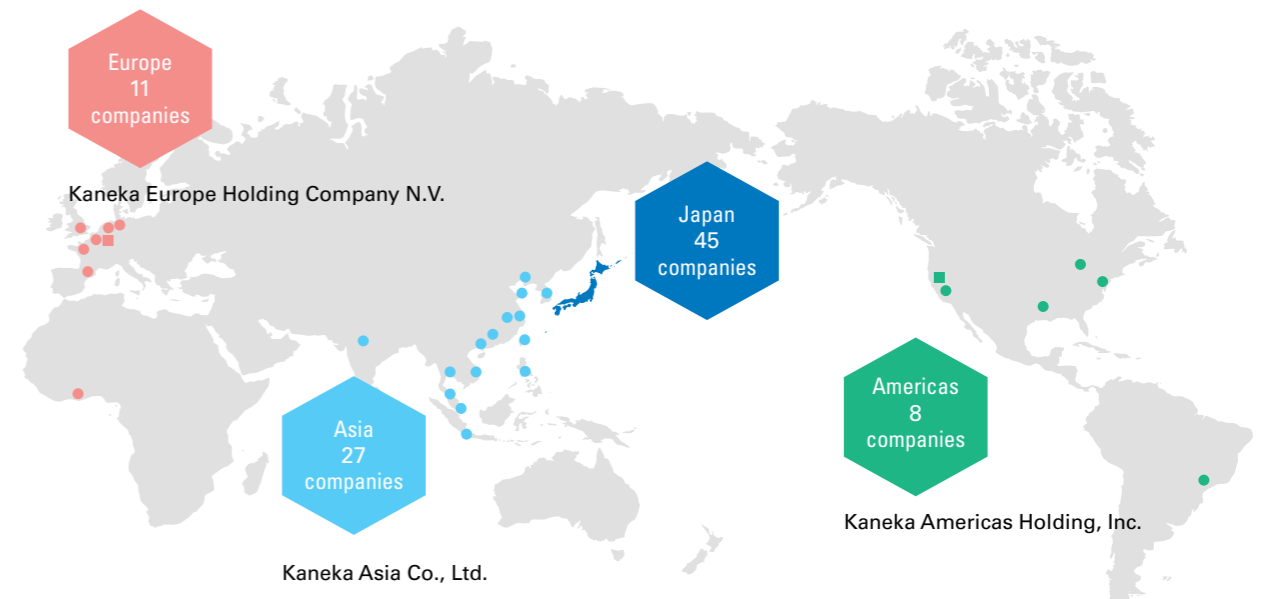
Corporate Profile (March 31, 2024)

Name	KANEKA CORPORATION
Offices	Tokyo Head Office 1-12-32, Akasaka, Minato-ku, Tokyo 107-6028, Japan Osaka Head Office 2-3-18, Nakanoshima, Kita-ku, Osaka 530-8288, Japan
Date of Establishment	September 1, 1949
Paid-in Capital	33,046 million yen
Number of Employees	11,544 (Including consolidated subsidiaries) 3,390 (Non-consolidated)

Facilities in Japan	Sales Office Nagoya (Aichi Prefecture) Manufacturing Site Takasago (Hyogo Prefecture) Osaka (Osaka Prefecture) Shiga (Shiga Prefecture) Kashima (Ibaraki Prefecture) Tomatoh (Hokkaido)
Research Laboratories	Material Solutions New Research Engine Green Planet Technology Laboratories CO2 Innovation Laboratory Electronics Research Laboratories Photovoltaic & Thin Film Device Research Laboratories Bio-Pharma Research Laboratories Regenerative Medicine and Cell Therapy Laboratories Supplement & Probiotics Research Laboratories Food Production Support Strategic Unit / Agri-Bio Research Center Engineering Research Laboratories Process Development Research Laboratories
Affiliated Companies	112 Subsidiaries (Including 45 (in Japan) and 46 (overseas) consolidated subsidiaries)
URL	https://www.kaneka.co.jp/en/

Global Network (March 31, 2024)

We will establish a head office in each region so that we can run our business in a way that is rooted in the region. The Kaneka Group operates in 21 countries around the world, including Japan.



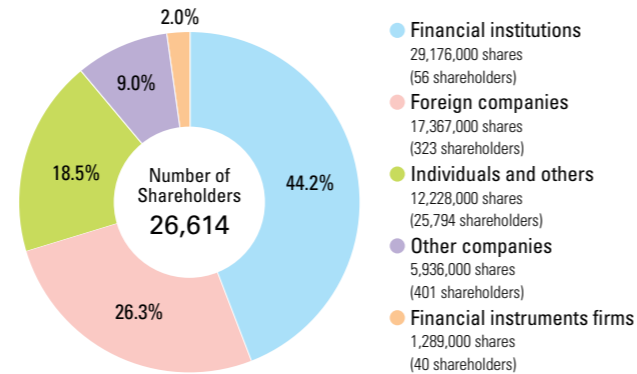
Investor Information



Stock Basic Information (March 31, 2024)

Common Stock Traded	Prime Market, Tokyo Stock Exchange
Transfer Agent	Mitsubishi UFJ Trust and Banking Corporation
Accounting Auditor	KPMG AZSA LLC
Authorized Capital	150,000,000 shares
Issued Shares	66,000,000 shares
Number of Shareholders	26,614

Shareholder Composition



Notes: Share numbers are rounded down to the nearest thousand. Percentages are rounded to the nearest decimal point.

Major Shareholders

Name of Shareholders	Share Units Owned (thousand shares)	Percentage of Total Shares Issued (%)
The Master Trust Bank of Japan, Ltd. (Trust Account)	7,411	11.55
Nippon Life Insurance Company	3,114	4.85
Sumitomo Mitsui Banking Corporation	3,091	4.82
Meiji Yasuda Life Insurance Company	2,825	4.40
MUFG Bank, Ltd.	2,308	3.60
Custody Bank of Japan, Ltd. (Trust Account)	2,238	3.49
Mitsui Sumitomo Insurance Company, Limited	2,104	3.28
BNYMSANV AS AGENT/CLIENTS LUX UCITS NON TREATY 1	1,923	3.00
Kaneka Business Partner Shareholding Association	1,332	2.08
Kaneka Employee Shareholding Association	1,276	1.99

Notes: The numbers of Share Units Owned are rounded down to thousands of shares. The Percentage of Total Shares Issued is calculated by using deducting number of treasury shares from Number of Shares Issued and Outstanding and rounded to two decimal places. In addition to the above list, the Company maintains 1,851 thousand shares of treasury stock.

Common Stock Price Range (Tokyo Stock Exchange; Yen)

Years ended March 31	2020	2021	2022	2023	2024
High	4,535	5,000	4,990	4,040	4,288
Low	2,112	2,406	3,165	3,175	3,375

Note: Figures up to and including April 3, 2022 are stock prices quoted at the Tokyo Stock Exchange (First Section). Figures from April 4, 2022 on are stock prices quoted at the Tokyo Stock Exchange (Prime Market).

ESG Index and Socially Responsible Investing Evaluation

(as of November 2024)

2024 CONSTITUENT MSCI JAPAN EMPOWERING WOMEN INDEX (WIN)

2024 CONSTITUENT MSCI NIHONKABU ESG SELECT LEADERS INDEX



Editorial Policy



The Kaneka Integrated Report 2024 was prepared as a booklet reporting financial and non-financial information. We hope that it will help stakeholders understand the Kaneka Group's medium- to long-term value creation.

Kaneka Group is strengthening efforts for ESG management to contribute to the sustainability of the earth and the establishment of a sustainable society.

In this report, we convey our strong determination toward our mission, 'KANEKA thinks "Wellness First."' We outline how we find a healthy balance between social value and economic value creation through our business so that we can help solve social issues.

We hope that this will help our shareholders, investors, and other stakeholders deepen their understanding of our company.

Reporting Organizations

The scope of reporting includes Kaneka and its consolidated group companies in Japan and overseas. However, the scope of data concerning ESG activities covers Kaneka and 64 Group companies (48 in Japan and 16 overseas).

Notes: In this document, Kaneka Corporation is referred to as "the Company" or "Kaneka" and Kaneka Corporation and its group companies are referred to as "the Group" or "Kaneka Group." Where the text refers only to "Group companies," this does not include Kaneka Corporation. The totals of figures presented in tables and graphs may differ due to rounding. Some items contain revisions to data from previous years.

Reporting period

From April 1, 2023, to March 31, 2024 (including some information outside this period)

Referenced Guidelines

GRI Sustainability Reporting Standards; Environmental Reporting Guidelines 2012 of the Ministry of the Environment; Environmental Accounting Guidelines 2005 of the Ministry of the Environment

Cautionary Statement Regarding Forward-looking Statements

The forward-looking statements in this report are based on information currently available to the Company and certain assumptions that the Company deems to be reasonable. Such statements do not constitute a commitment by the Company that they will be achieved. Actual results may differ significantly due to various factors.

Information Tools

Kaneka Group posts a variety of information on its official website as a tool for communicating with stakeholders.

Financial information	<ul style="list-style-type: none"> ▶ Financial Results and Presentations ▶ Reports (To Our Shareholders) ▶ Integrated Report https://www.kaneka.co.jp/en/ir/
Non-financial information	<p>Further details about the Kaneka Group's ongoing ESG activities are available on our website.</p> <ul style="list-style-type: none"> ▶ ESG activities https://www.kaneka.co.jp/en/esg/