



# Data Sheet 2019

|                              |       |    |
|------------------------------|-------|----|
| Environment                  | ..... | 1  |
| Safety / Quality             | ..... | 23 |
| Job Satisfaction / Diversity | ..... | 31 |

## Environment

### Basic Policy

In keeping with our ESG Charter, we at the Kaneka Group will contribute to realizing sustainable development and the enrichment of society by conserving resources and reducing environmental impacts at each stage of the entire product lifecycle.

Important matters pertaining to the protection of the global environment are decided by the ESG Committee. Meanwhile, issues on global environment protection are shared and further discussed at the management meeting, the Plant Management Committee, and other meetings. The medium-term management plan also focuses on strengthening initiatives on important matters to further improve our ESG management.

### Environmental Management

#### Environmental Management Systems

##### ■ Kaneka and Group Company Certification under ISO 14001

| Manufacturing Sites and Group Companies               | Registration No. |
|---|------------------|
| Shiga Manufacturing Site                              | YKA4004950       |
| Osaka Manufacturing Site                              | JCQA-E-0053      |
| Kashima Manufacturing Site                            | JCQA-E-0054      |
| Takasago Manufacturing Site                           | JCQA-E-0105      |
| Tochigi Kaneka Co., Ltd.                              | 0076859          |
| Osaka Synthetic Chemical Laboratories, Inc.           | JCQA-E-0343      |
| Tatsuta Chemical Co., Ltd. Koga Plant                 | 3571208          |
| Showa Kaseikogyo Co., Ltd. Hanyu Headquarters Factory | E0062            |
| Cemedine Co., Ltd. Ibaraki Office, Mie Plant          | JCQA-E-0366      |
| Cemedine Co., Ltd. Kinuura Plant                      | 497791UM15       |
| Vienex Corporation                                    | JSAE1511         |
| Kaneka Solartech Corporation                          | JQA-EM6704       |
| Sanvic Inc.   | JMAQA-E841       |

|                                    |             |
|------------------------------------|-------------|
| Kaneka Belgium N.V.                | 97 EMS 002e |
| Kaneka (Malaysia) Sdn. Bhd.        | ER0523      |
| Kaneka Paste Polymers Sdn. Bhd.    | ER0523      |
| Kaneka Eperan Sdn. Bhd.            | ER0523      |
| Kaneka Innovative Fibers Sdn. Bhd. | ER0523      |
| Kaneka Apical Malaysia Sdn. Bhd.   | ER0916      |

■ Eco-Action 21 Certification

| Group Company                                |  | Certification and Registration No. |
|--|--|------------------------------------|
| Kyushu Kanelite Co., Ltd.                    |  | 0001637                            |
| Kaneka Hokkaido Styrol Co., Ltd.             |  | 0001805                            |
| Kaneka Medix Corporation                     |  | 0001893                            |
| Hokkaido Kanelite Co., Ltd.                  |  | 0001905                            |
| Kaneka Tohoku Styrol Co., Ltd.               |  | 0010773                            |
| Nagashima Shokuhin Co., Ltd.                 |  | 0003093                            |
| Kaneka Foam Plastics Co., Ltd. Moka Plant    |  | 0003247                            |
| Kaneka Chubu Styrol Co., Ltd.                |  | 0006600                            |
| Tokyo Kaneka Foods Manufacturing Corporation |  | 0003473                            |
| Taiyo Yushi Corporation                      |  | 0003575                            |
| Kaneka Foods Manufacturing Corporation       |  | 0003491                            |
| Kaneka Sun Spice Corporation                 |  | 0003556                            |
| Kaneka Nishinippon Styrol Co., Ltd.          | Headquarters, Saga Plant,<br>Kagoshima Plant, and Nagasaki Plant | 0003949                            |
| Kanto Styrene Co., Ltd.                      |  | 0004035                            |
| Kaneka Kanto Styrol Co., Ltd.                |  | 0004259                            |
| OLED Aomori Co., Ltd.                        |  | 0010329                            |
| Kochi Styrol Co., Ltd.                       |  | 0011039                            |

## Material Balance in Production Activities

Kaneka Group is working to reduce environmental impacts by aggregating the status of energy and resource inputs and material outputs through emissions and products to grasp production activity volume, targeting Kaneka and Group companies within and outside Japan.

In fiscal 2018, while the inputs remained unchanged from the previous fiscal year, the outputs showed a decrease of NOx by 41.1 tons (4.1%) and of final landfill waste by 476.7 tons (7.8%).

### INPUTS Energy and Resources

Legend (from top)

|                               |
|-------------------------------|
| Kaneka                        |
| Group companies in Japan      |
| Group companies outside Japan |

| Main raw materials(*1) |
|------------------------|
| 1,153,000 tons/year    |
| 261,000 tons/year      |
| 445,000 tons/year      |

| Energy<br>(Crude oil equivalents) |
|-----------------------------------|
| 437,000 kiloliters/year           |
| 79,000 kiloliters/year            |
| 170,000 kiloliters/year           |

| Water                             |
|-----------------------------------|
| 21.6 million m <sup>3</sup> /year |
| 3.5 million m <sup>3</sup> /year  |
| 9.7 million m <sup>3</sup> /year  |



### OUTPUTS Discharges, Recycling, and Products

■ Products(\*2)      ■ Into the atmosphere  
■ Into water systems      ■ As waste

| Products  | CO <sub>2</sub>  | SO <sub>x</sub>                                     |
|---|--|---|
| 1,401,000 tons/year<br>235,000 tons/year<br>332,000 tons/year | 1,097,000 tons-CO <sub>2</sub> /year<br>167,000 tons-CO <sub>2</sub> /year<br>305,000 tons-CO <sub>2</sub> /year | 74.5 tons/year<br>35.0 tons/year<br>0.9 tons/year   |
| NO <sub>x</sub>   | Soot and dust  | PRTR Law designated substances                      |
| 825.7 tons/year<br>41.9 tons/year<br>79.7 tons/year           | 22.8 tons/year<br>1.0 tons/year<br>3.3 tons/year   | 64.2 tons/year<br>101.4 tons/year<br>—              |
| Chemical oxygen demand  | Suspended solids   | PRTR Law designated substances                      |
| 241.4 tons/year<br>7.3 tons/year<br>151.1 tons/year           | 170.1 tons/year<br>5.5 tons/year<br>69.3 tons/year   | 18.0 tons/year<br>0.04 tons/year<br>—               |
| Nitrogen  | Phosphorous  |   |
| 153.5 tons/year<br>1.1 tons/year<br>1.9 tons/year             | 4.7 tons/year<br>0.1 tons/year<br>0.9 tons/year  |   |
| External recycling  | External reduction   | Final landfill                                      |
| 2.2 tons/year<br>875 tons/year<br>4,684 tons/year             | 42,720 tons/year<br>8,290 tons/year<br>5,956 tons/year   | 558 tons/year<br>6,807 tons/year<br>5,391 tons/year |

\*1 Raw materials calculated in or converted to tons.

\*2 Products calculated in or converted to tons.

## Environmental Accounting

We calculate the environmental costs (investments and expenditures) and benefits (material quantities), as well as economic impacts (in monetary units) of environmental measures on a consolidated basis for all parent Manufacturing Sites and 30 Group companies in Japan (manufacturing companies).

### Results of Environmental Accounting

#### ■ Environmental Costs (Investments, Expenditures)

(Millions of yen)

| Cost Classifications          | Main Efforts  | Fiscal 2016 |              | Fiscal 2017 |              | Fiscal 2018 |              |
|-------------------------------|---|-------------|--------------|-------------|--------------|-------------|--------------|
|                               |   | Investments | Expenditures | Investments | Expenditures | Investments | Expenditures |
| Business Area                 |   | 1,046       | 4,884        | 1,177       | 5,036        | 901         | 5,460        |
| 1. Pollution Prevention       | Air and water pollution prevention  | 1,011       | 3,150        | 1,130       | 3,236        | 899         | 3,476        |
| 2. Environmental Conservation | Addressing climate change and energy saving   | -           | -            | -           | -            | -           | -            |
| 3. Resource Recycling         | Waste processing, recycling, and reduction  | 35          | 1,734        | 47          | 1,800        | 2           | 1,984        |
| Upstream and Downstream       | Product recycling, collection, and processing   | 0           | 8            | 0           | 8            | 0           | 6            |
| Management Activities         | Environmental education for employees and environmental impact monitoring and measurement | 0           | 457          | 10          | 412          | 1           | 444          |
| Research and Development      | Research and development of products contributing to environmental conservation           | 0           | 6,728        | 0           | 7,203        | 0           | 7,477        |
| Social Activities             | Greening, beautification, and disclosure of environmental information                     | 0           | 72           | 2           | 82           | 0           | 78           |
| Environmental Damage          | Payment of sulfur oxide emission charges  | 0           | 8            | 0           | 10           | 0           | 10           |
| Total                         |   | 1,046       | 12,157       | 1,188       | 12,752       | 902         | 13,475       |

Note: These calculations are based on the 2005 edition of the Environmental Accounting Guidelines by Japan's Ministry of the Environment and other reference materials, with partial modifications. Figures do not include research and development investment and global environment conservation costs. Amounts reported here may not fully match, due to rounding.

■ Quantitative Impact of Environmental Conservation Efforts

| Category             | Initiatives   | Items                                  | Units                                | Fiscal 2016 | Fiscal 2017 | Fiscal 2018 |
|----------------------|---|--|--------------------------------------|-------------|-------------|-------------|
| Pollution Prevention | Reduce atmospheric and water discharges of hazardous substances | SOx emissions                          | Tons                                 | 131.0       | 102.4       | 109.5       |
|                      |   | NOx emissions                          | Tons                                 | 924.6       | 919.5       | 867.6       |
|                      |   | Chemical oxygen demand                 | Tons                                 | 275.4       | 264.1       | 248.7       |
|                      |   | PRTR Law–designated chemical emissions | Tons                                 | 160.3       | 168.5       | 183.6       |
| Environment          | Lower greenhouse gas emissions                                  | CO <sub>2</sub> emissions              | Thousands of tons of CO <sub>2</sub> | 1,228.0     | 1,255.0     | 1,264.0     |
|                      | Use less energy   | Crude oil equivalents                  | Thousands of kiloliters              | 489.0       | 509.0       | 516.0       |
| Resource Recycling   | Reduce final landfill   | Final landfill                         | Tons                                 | 252.0       | 806.9       | 877.2       |
|                      | Increase external recycling                                     | Amounts recycled                       | Tons                                 | 43,633.0    | 44,900.0    | 51,002.0    |

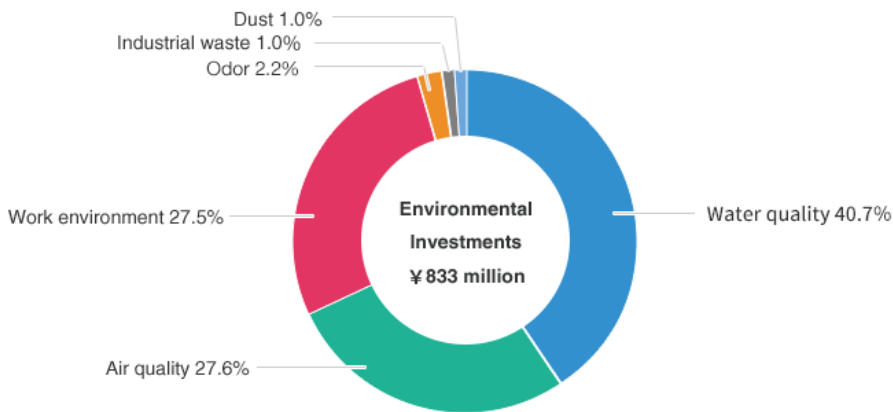
■ Economic Impacts of Environmental Measures

(Millions of yen)

| Measures   | Fiscal 2016 | Fiscal 2017 | Fiscal 2018 |
|--|-------------|-------------|-------------|
| Revenue from Recycling   | 130         | 258         | 213         |
| Cost Reductions by Better Resource Efficiency (Output per Unit of Input) | -297        | 4           | -34         |
| Waste Disposal Cost Reductions by Recycling                              | 489         | 327         | 450         |
| Cost Reductions by Energy Conservation                                   | 123         | 177         | 247         |
| Total  | 445         | 766         | 876         |

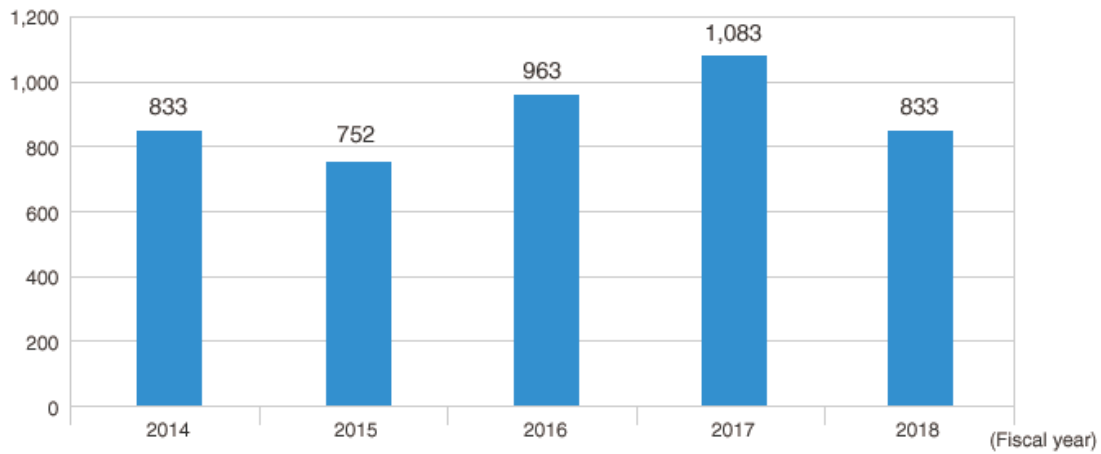
## Environmental Investments (Kaneka)

### ■ Environmental Investments in Fiscal 2018



### ■ Cumulative Environmental Investments

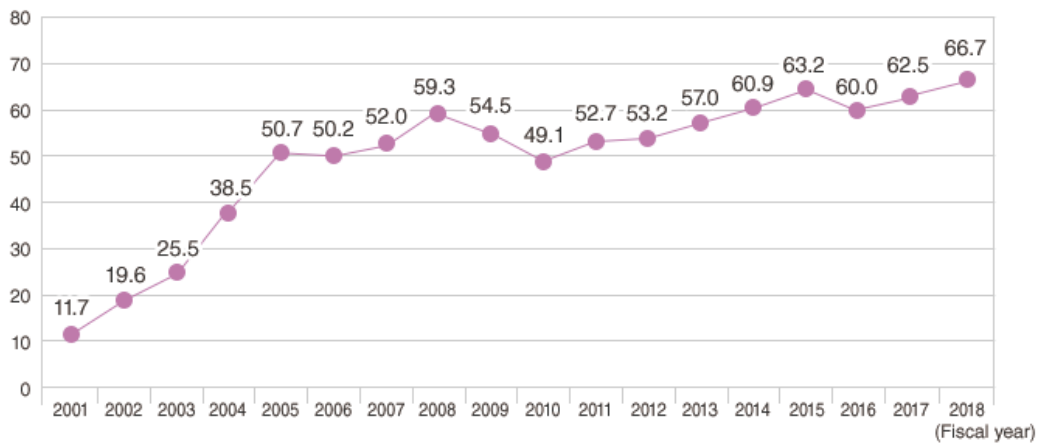
(Millions of yen)



## Environment Efficiency (Kaneka)

### ■ Environment Efficiency

(yen/EIP)

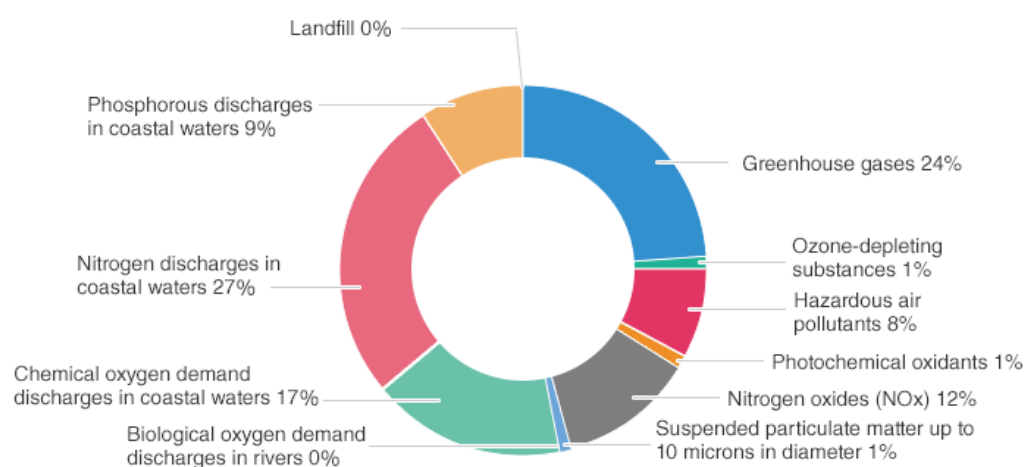


Kaneka assesses the environmental impacts of our production activities using Environmental Impact Points (EIP), which are compiled using the JEPIX methodology (\*1), and we use those points to assess our environmental efficiency (\*2).

\*1 The Japan Environmental Policy Priorities Index (JEPIX) methodology involves the calculation of an "eco-factor" coefficient for each emitted substance that has an environmental impact, using a ratio of the annual target for emissions under national environmental policies versus actual annual emissions ("Distance to Target"). The eco-factors are then multiplied by a quantity for each environmental impact to produce a single integrated index known as Environmental Impact Points (EIP). Calculations of eco-factors are done by the JEPIX Project ([www.jepix.org](http://www.jepix.org), in Japanese).

\*2 Environmental efficiency is a yardstick to measure efforts to maximize value while minimizing environmental impacts, with the aim of achieving sustainable growth. Kaneka calculates this by dividing net sales (yen) by the EIP.

#### ■ Details of Total Environmental Impact



| Fiscal | Net Sales (million yen) | Environmental Impact (100 million EIPs) | Environmental Efficiency (yen/EIP) |
|--------|-------------------------|---|------------------------------------|
| 2016   | 274,866                 | 45.8                                    | 60.0                               |
| 2017   | 293,016                 | 46.9                                    | 62.5                               |
| 2018   | 304,951                 | 45.7                                    | 66.7                               |

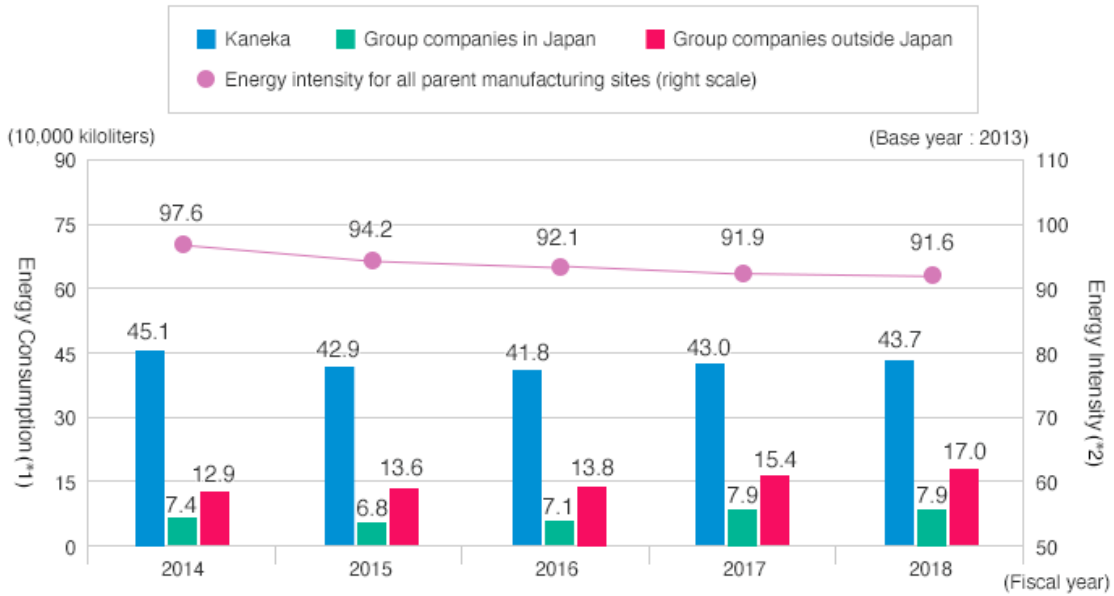
The environmental impacts of greenhouse gas increased slightly from the previous fiscal year, while the environmental impacts of NOx, COD discharge to coastal waters, and phosphorus decreased, resulting in a reduction of about 2.6% in the total environmental impact.

We will continue working to reduce environmental impact and improve environmental efficiency by promoting energy-saving activities.



Energy Conservation Efforts

■ Energy Consumption (Crude Oil Equivalents) and Energy Intensity



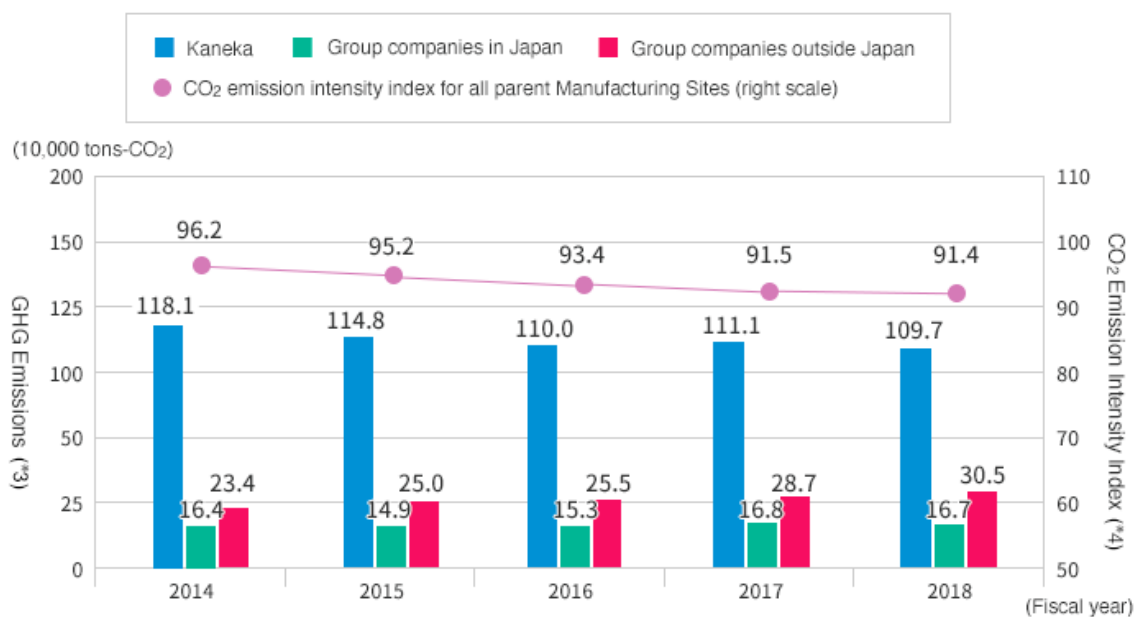
\*1 Energy intensity index is a numeral value calculated by dividing the energy used in manufacturing (at all our parent manufacturing sites) by the active mass and indexing it against the baseline year of fiscal 2013 as 100. The amount of activity is an index representing the production volume of all our parent manufacturing sites. Energy consumption is calculated based on the Energy Saving Law (the Act on Rational Use of Energy).

\*2 This energy consumption is the total for Kaneka (manufacturing sites and other facilities), with the boundaries being consistent with the Act on the Rational Use of Energy and the Action Plan for a Low Carbon Society prepared by the Japan Chemical Industry Association.

## Initiatives to Cut CO<sub>2</sub> Intensity

Our greenhouse gas (GHG) emissions decreased 1.3% from the previous year to 1,097,000 metric tons of CO<sub>2</sub>, mainly through reducing the CO<sub>2</sub> emission coefficient of electricity.

### ■ GHG Emissions and Energy-origin CO<sub>2</sub> Emission Intensity Index



\*3 A ratio of energy-origin CO<sub>2</sub> emissions per unit of output of a product, which is indexed against the baseline year of fiscal 2013 as 100. It helps in the visualization of the impact of our activities, and was used to establish targets for fiscal 2020.

\*4 GHG emissions, calculated in accordance with the Act on Promotion of Global Warming Countermeasures, are the total amount of energy-origin CO<sub>2</sub> emissions, non-energy origin CO<sub>2</sub> emissions, and the CO<sub>2</sub> equivalent of methane and N<sub>2</sub>O emissions.

## GHG Emissions from Business Activities throughout the Supply Chain

### ■ GHG Emissions by Scope (FY 2018 results at Kaneka)

| Scope               |  | GHG emissions<br>[1,000 t CO <sub>2</sub> /year]<br>(year-on-year) |
|---------------------|--|--|
| Scope 1             | Direct emissions (*5)                          | 767.4 (-5.2%)  |
| Scope 2             | Indirect emissions from energy consumption     | 329.2 (+9.0%)  |
| Scope 3             | Other indirect emissions (upstream/downstream) | 2,081.5 (-2.4%)  |
| Total GHG emissions |  | 3,178.1 (-2.0%)  |

\*5 Non-energy CO<sub>2</sub> emissions and equivalent CO<sub>2</sub> emissions of methane and nitrous oxide are included.

■ Scope 3 Emissions (FY 2018 results at Kaneka)

| Category      |   | GHG emissions<br>[1,000 t CO <sub>2</sub> /year] |
|---------------|---|--|
| 1             | Purchased goods/services  | 1,490.1  |
| 2             | Capital goods   | 34.7   |
| 3             | Fuel-and energy-related activities not included in Scope 1 or Scope 2 | 83.0   |
| 4             | Upstream transportation and distribution                              | 23.1   |
| 5             | Waste generated in operations   | 3.5  |
| 6             | Business travel   | 4.6  |
| 7             | Employee commuting  | 0.8  |
| 8             | Upstream leased assets  | 0.0  |
| 9             | Downstream transportation and distribution                            | – (*6)   |
| 10            | Processing of sold products   | – (*6)   |
| 13            | Downstream leased assets  | 0.0  |
| 14            | Franchises  | – (*7)   |
| 15            | Investments   | 441.6  |
| Scope 3 total |   | 2,081.5  |

Note: Amounts reported here do not fully match, due to rounding in each category.

[Calculation methods] The Scope 3 emissions were calculated in accordance with the Basic Guidelines (Ver. 2.3) on the Calculation of Greenhouse Gas Emissions Throughout the Supply Chain and the Emissions Unit Database (Ver. 2.6) for Calculation of Greenhouse Gas Emissions, etc. by Organizations Throughout the Supply Chain, published by the Ministry of Environment. Methods for calculating GHG emissions for Category 11 “Use of sold products” and Category 12 “End-of-life treatment of sold products” are under consideration.

\*6 GHG emissions for this category were not calculated because we were unable to determine a rational calculation method due to the high percentage of intermediate products.

\*7 GHG emissions for this category were not calculated because we have no franchise stores.

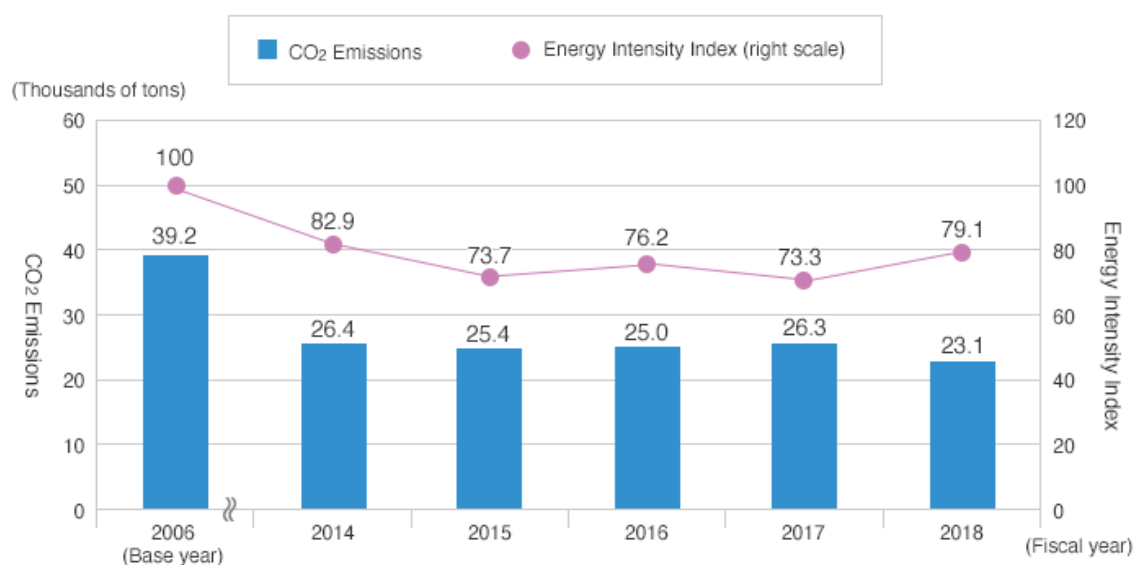
## Investments in Energy-Efficient Facilities

### ■ Results of Our Own Environmental Capital Investment Program

| Fiscal Year | Investments  | Number | Reduced CO <sub>2</sub> Emission |
|-------------|--------------|--------|----------------------------------|
| 2014        | ¥200 million | 37     | 1,644 tons-CO <sub>2</sub> /year |
| 2015        | ¥200 million | 22     | 1,435 tons-CO <sub>2</sub> /year |
| 2016        | ¥200 million | 23     | 1,688 tons-CO <sub>2</sub> /year |
| 2017        | ¥200 million | 15     | 1,654 tons-CO <sub>2</sub> /year |
| 2018        | ¥200 million | 24     | 1,748 tons-CO <sub>2</sub> /year |

## Energy-Efficiency Initiatives in Logistics

### ■ CO<sub>2</sub> Emissions and Energy Intensity Index from Logistics (\*8)



\*8 Fiscal 2006 is the base year for indexing the logistics energy intensity as 100.

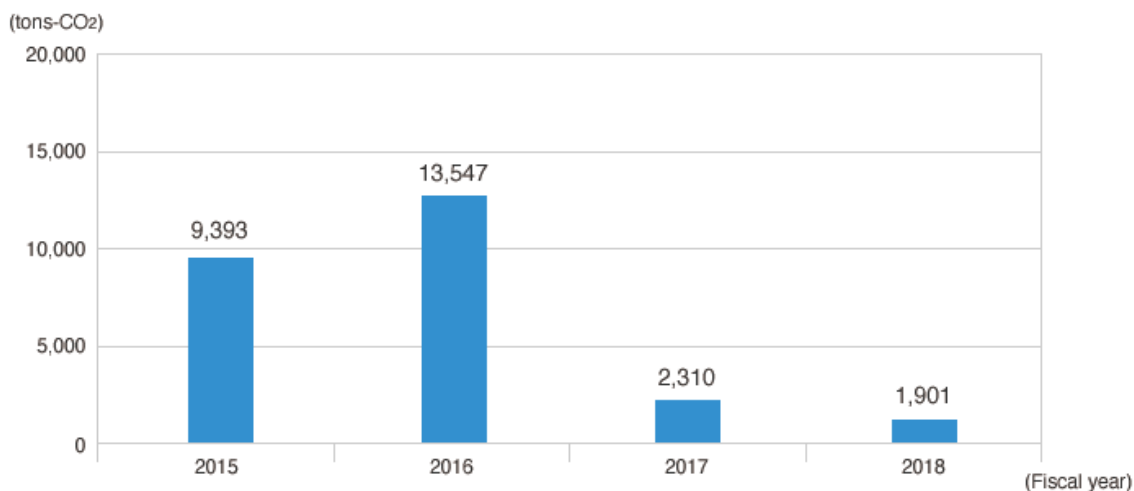
## Response to the Fluorocarbons Emission Control Law

The estimated leakage amount of fluorocarbons generated in fiscal 2018 was 1,901 tons-CO<sub>2</sub>, a decrease of 409 tons-CO<sub>2</sub> over the previous fiscal year, due to the replacement of aging equipment as well as strengthened equipment management, in particular, at the Takasago Manufacturing Site. No Group companies in Japan exceeded 1,000 tons-CO<sub>2</sub> leakage of fluorocarbons.

To reduce the estimated leakage of fluorocarbons to less than 1,000 tons-CO<sub>2</sub> by the end of fiscal 2020, we will update aging equipment in a planned way, selecting low-GWP (\*9) equipment and promoting fluorocarbon-free production. We also inspect equipment to detect and eliminate fluorocarbon leaks at an early stage.

\*9 GWP (Global warming potential) is a figure that shows, on the basis of carbon dioxide, how other greenhouse gases are capable of causing global warming.

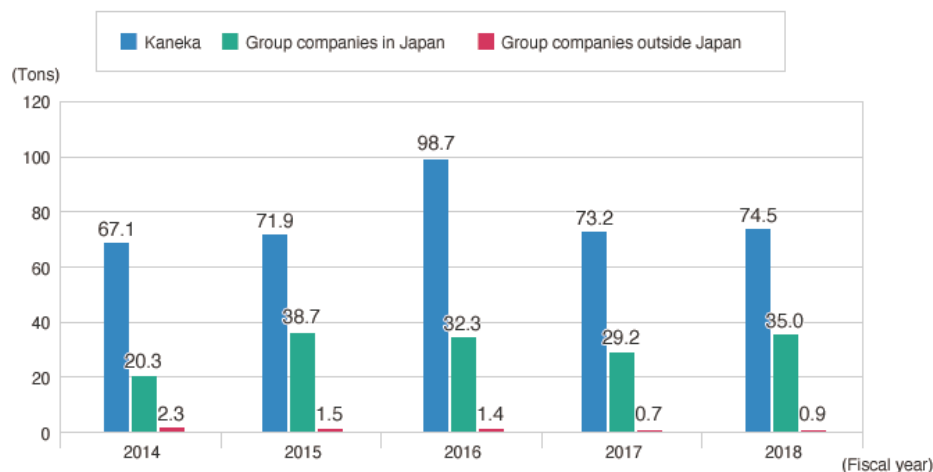
### ■ Estimated Leakage of Fluorocarbons at Kaneka



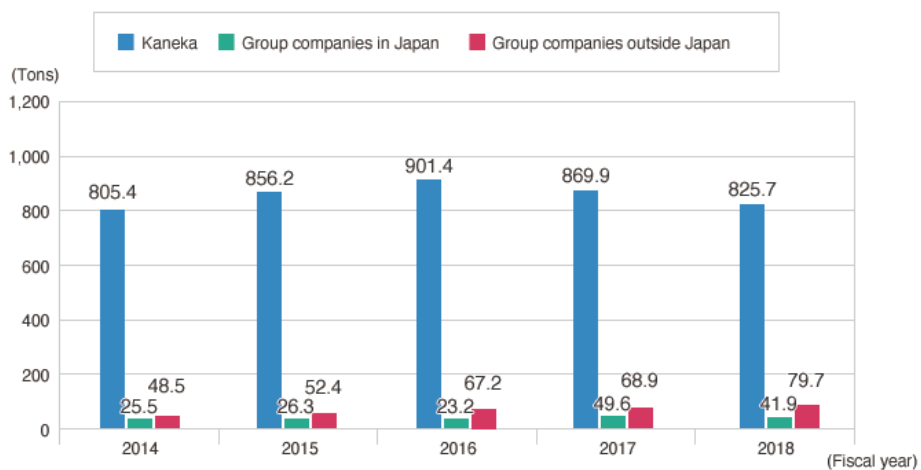
## Preventing Pollution and Managing Chemical Substances

### Preventing Air and Water Pollution

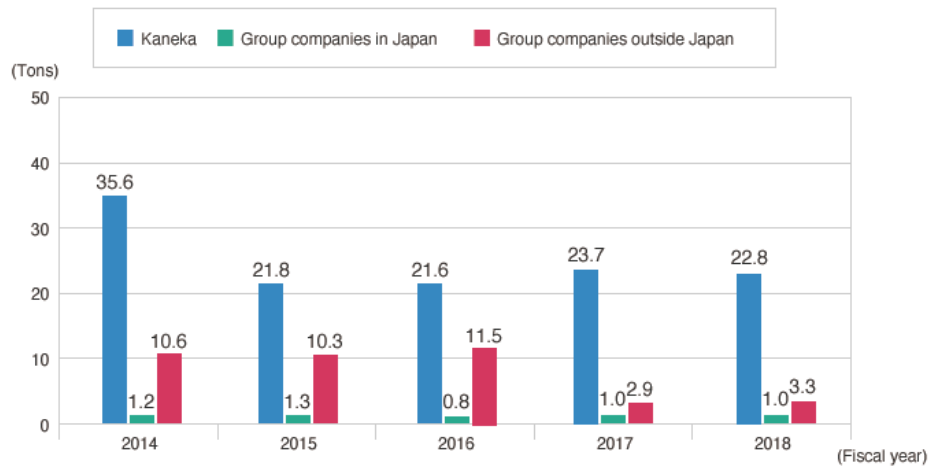
#### SOx Emissions



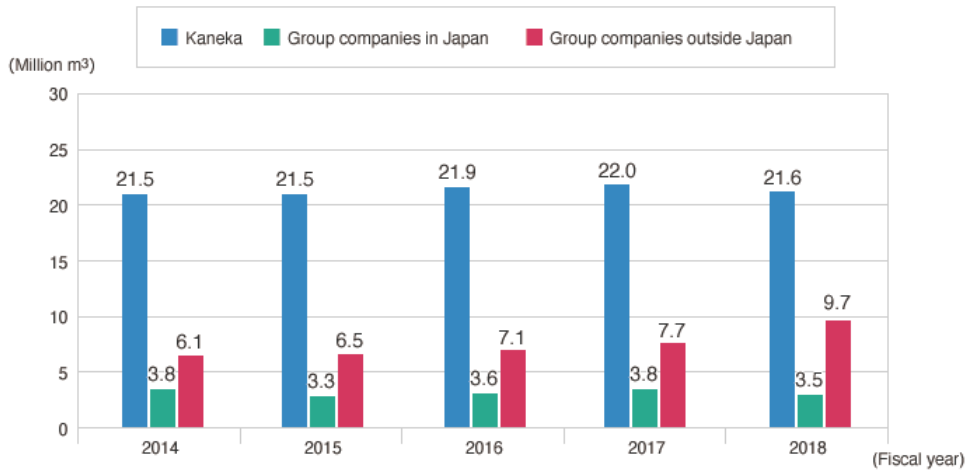
#### NOx Emissions



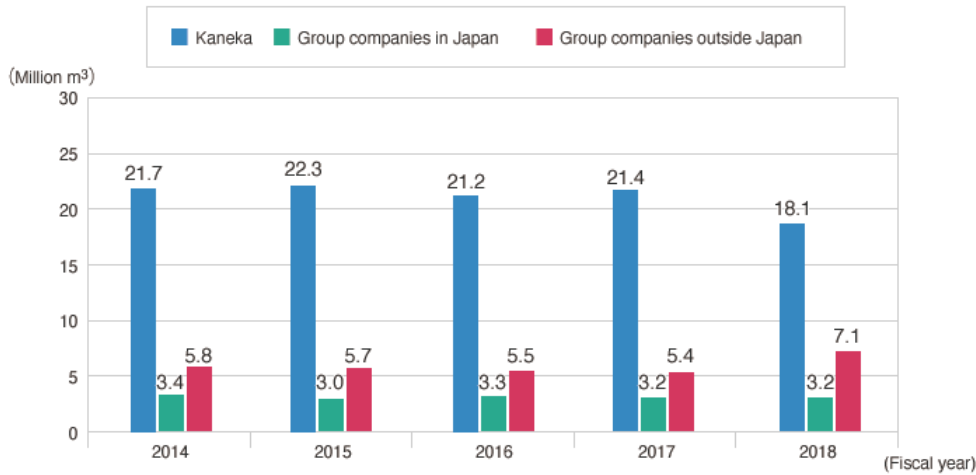
#### Soot and Dust Emissions



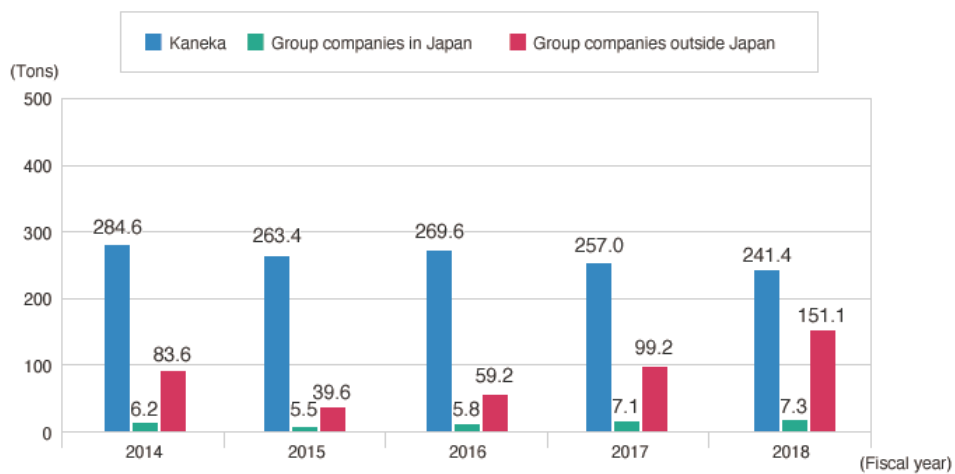
## Water Consumption (\*1)



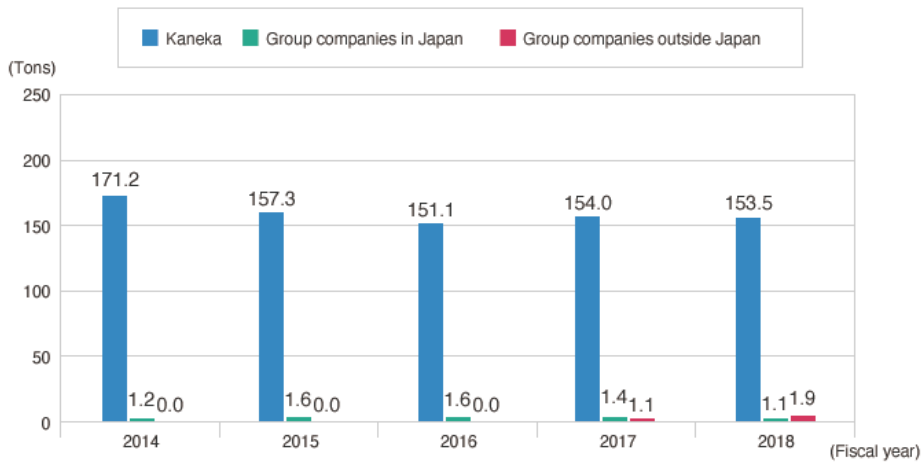
## Wastewater Discharges (\*1)



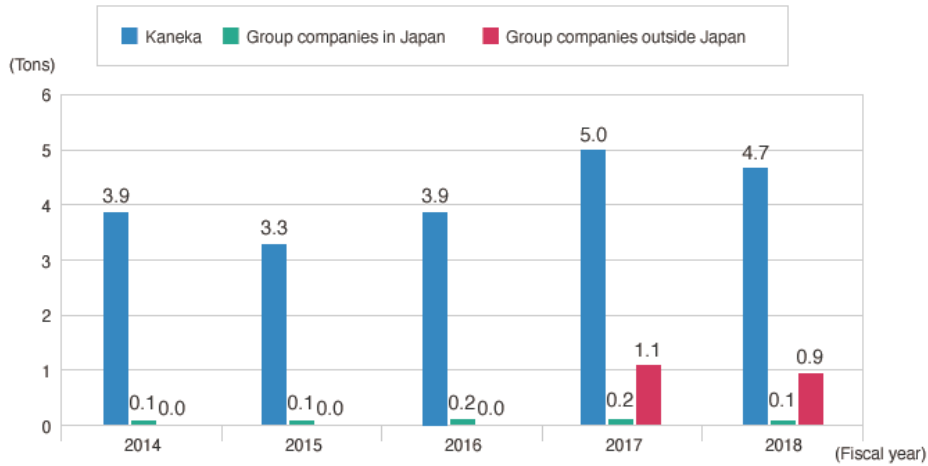
## COD in Wastewater (\*1)



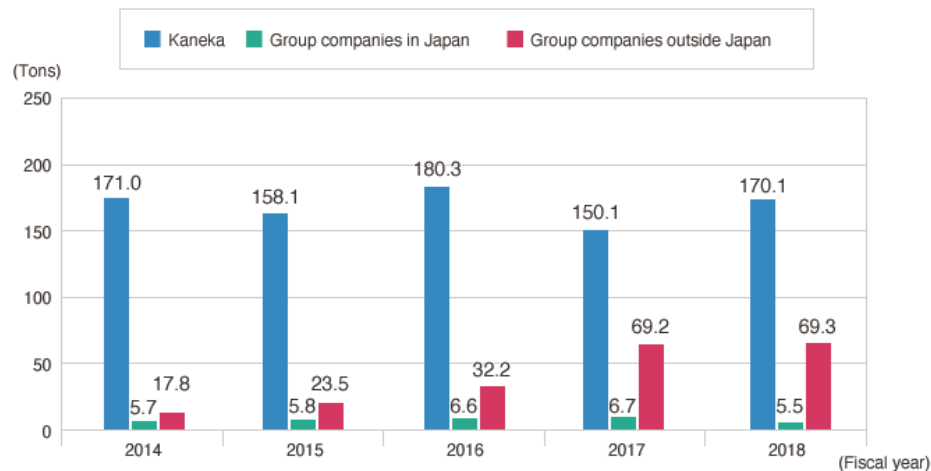
■ Nitrogen in Wastewater (\*1)



■ Phosphorous in Wastewater (\*1)



■ Suspended solids in Wastewater (\*1)



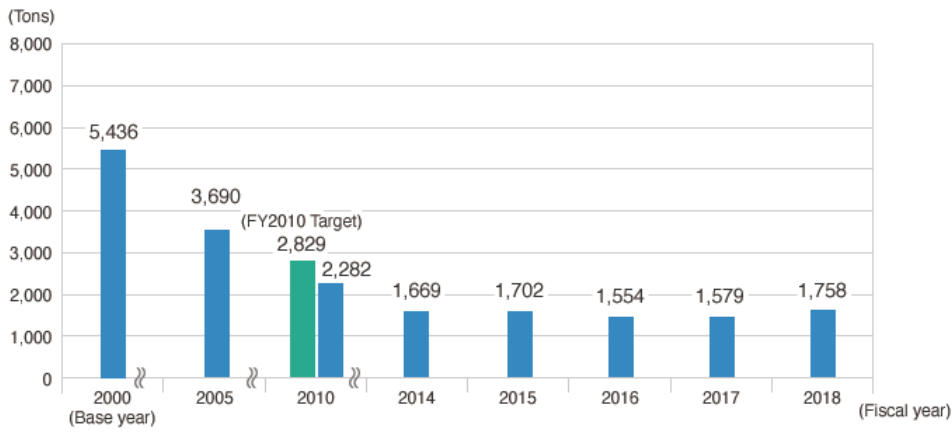
\*1 From fiscal 2015, our water consumption and wastewater volume include those generated from non-manufacturing



facilities other than the plant department.

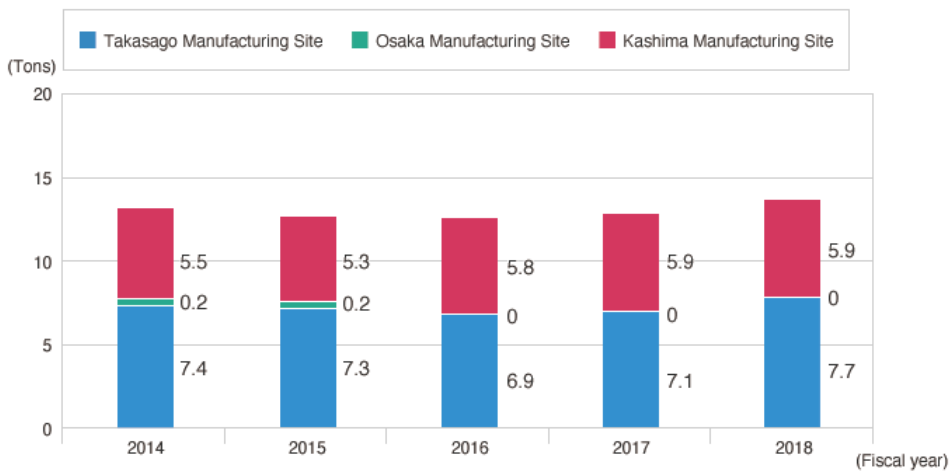
### Voluntary Plan to Cut VOC Discharge

#### ■ VOC discharge reduction record (All parent manufacturing sites)

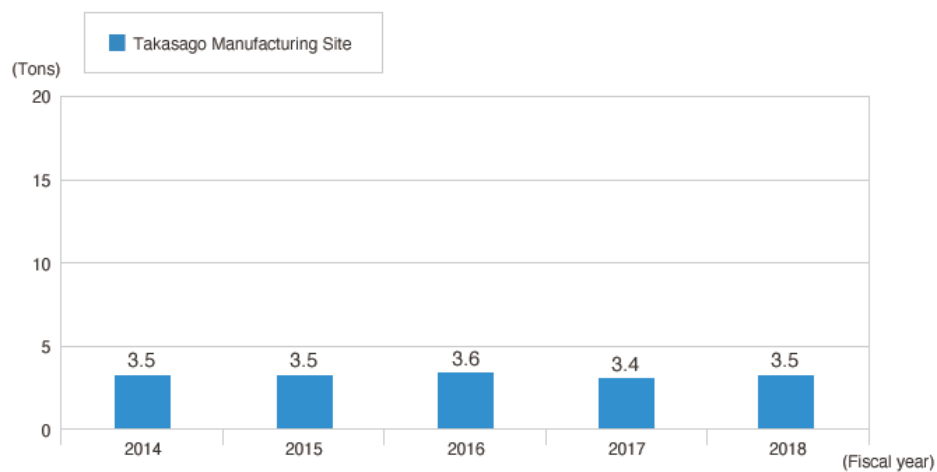


### Hazardous Atmospheric Pollutants (Data of six substances for each manufacturing site of Kaneka)

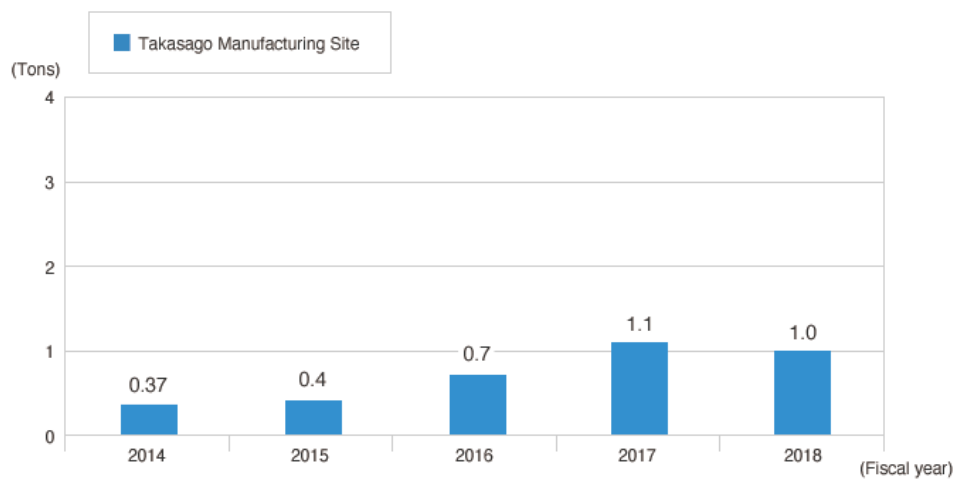
#### ■ Chloroethylene



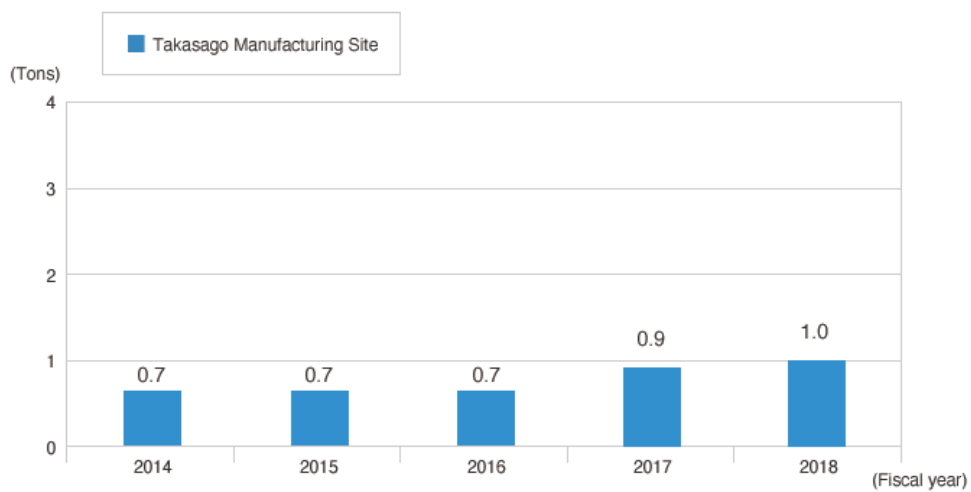
### ■ 1,2-Dichloroethane



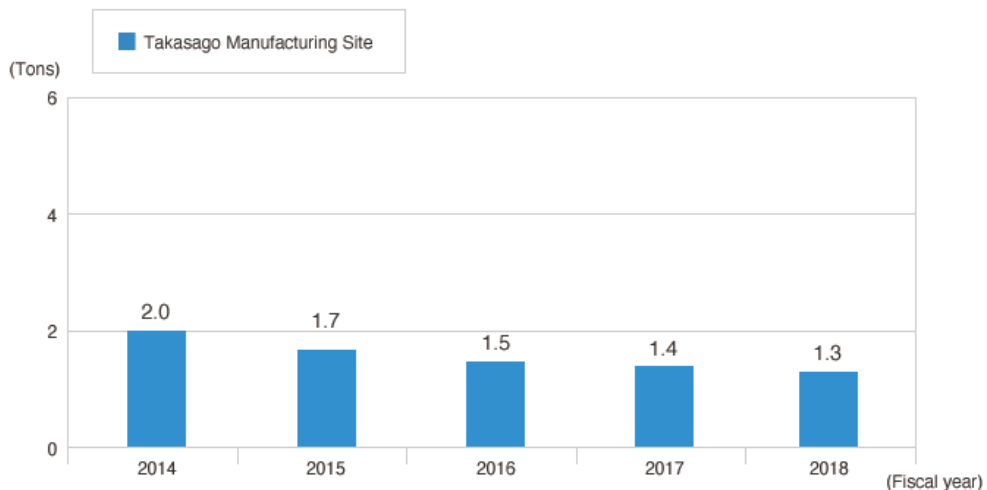
### ■ Chloroform



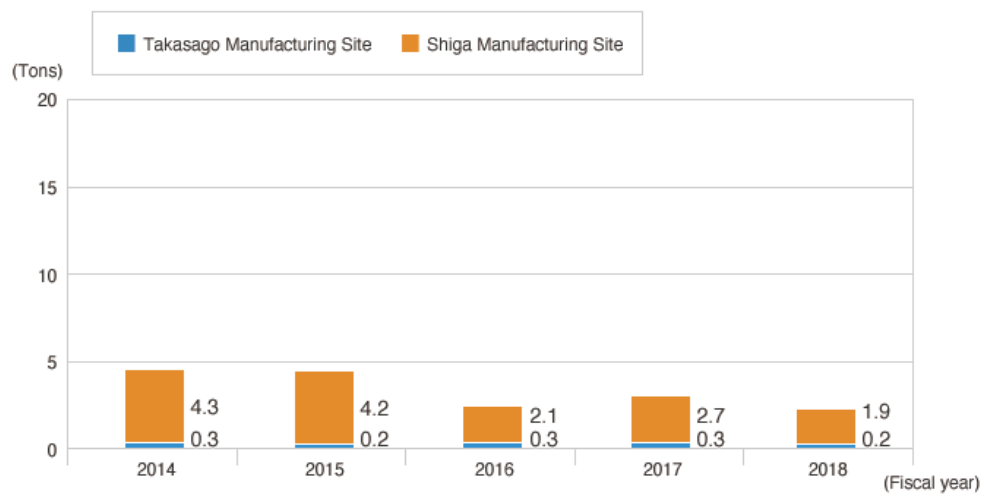
### ■ Acrylonitrile



### ■ 1,3-Butadiene



### ■ Dichloromethane



## PRTR Discharge

### ■ Fiscal 2018 Kaneka Emissions Subject to the Pollutant Release and Transfer Register Law

(Kilograms)

|  | Designated<br>Number<br>under<br>Ordinance | Chemical<br>Substances             | Fiscal 2018              |  |                         |                      |             | Fiscal 2017 |        |
|--|--|------------------------------------|--------------------------|--|-------------------------|----------------------|-------------|-------------|--------|
|  |  |                                    | Emissions                |  |                         |                      | Transferred | Emissions   |        |
|  |  |                                    | Atmospheric<br>Emissions | Discharges<br>into Public<br>Waterways | Discharges<br>into Soil | Internal<br>Landfill | Total       | Total       | Total  |
| Large<br>Discharges<br>of 10<br>Substances | 94   | Chloroethylene<br>(vinyl chloride) | 13,500                   | 110                                    | 0                       | 0                    | 13,610      | 960         | 13,010 |
|  | 392  | N-hexane                           | 13,500                   | 0                                      | 0                       | 0                    | 13,500      | 192,332     | 13,400 |
|  | 275  | Sodium dodecyl<br>sulfate          | 0                        | 8,300                                  | 0                       | 0                    | 8,300       | 0           | 8,400  |
|  | 240  | Styrene                            | 5,800                    | 40                                     | 0                       | 0                    | 5,840       | 7,860       | 5,532  |
|  | 420  | Methyl<br>methacrylate             | 5,600                    | 6                                      | 0                       | 0                    | 5,606       | 10          | 5,403  |
|  | 232  | N,N-<br>dimethylfor-<br>mamide     | 3,900                    | 1,300                                  | 0                       | 0                    | 5,200       | 310,000     | 4,300  |
|  | 7  | N-butyl acrylate                   | 4,360                    | 0                                      | 0                       | 0                    | 4,360       | 3,630       | 3,950  |
|  | 134  | Vinyl acetate                      | 4,100                    | 220                                    | 0                       | 0                    | 4,320       | 0           | 4,060  |
|  | 157  | 1,2-<br>dichloroethane             | 3,400                    | 50                                     | 0                       | 0                    | 3,450       | 0           | 3,430  |
|  | 336  | Hydroquinone                       | 0                        | 2,300                                  | 0                       | 0                    | 2,300       | 0           | 2,600  |
| Total Other than the 10 Substances Above   |  |                                    | 10,088                   | 5,690                                  | 0                       | 0                    | 15,778      | 110,608     | 15,941 |
| Grand Total for All Substances             |  |                                    | 64,248                   | 18,016                                 | 0                       | 0                    | 82,264      | 625,400     | 80,026 |

Note: Of the 462 substances subject to the PRTR, Kaneka reports about 64 items.

■ Fiscal 2018 Group Company in Japan Emissions Subject to the Pollutant Release and Transfer

Register Law

(Kilograms)

|  | Designated<br>Number<br>under<br>Ordinance | Chemical<br>Substances                       | Fiscal 2018              |  |                         |                      |             |           | Fiscal 2017 |
|--|--|--|--------------------------|--|-------------------------|----------------------|-------------|-----------|-------------|
|  |  |  | Emissions                |  |                         |                      | Transferred | Emissions |             |
|  |  |  | Atmospheric<br>Emissions | Discharges<br>into Public<br>Waterways | Discharges<br>into Soil | Internal<br>Landfill | Total       | Total     | Total       |
| Large<br>Discharges<br>of 10<br>Substances | 232  | N,N-<br>dimethylfor-<br>mamide               | 54,005                   | 0                                      | 0                       | 0                    | 54,005      | 10,340    | 47,020      |
|  | 300  | Toluene                                      | 28,731                   | 0                                      | 0                       | 0                    | 28,731      | 445,839   | 21,657      |
|  | 186  | Dichloromethane<br>(methylene<br>dichloride) | 11,703                   | 0                                      | 0                       | 0                    | 11,703      | 205,897   | 9,663       |
|  | 296  | 1,2,4-<br>trimethylbenzene                   | 2,359                    | 0                                      | 0                       | 0                    | 2,359       | 0         | 2,421       |
|  | 80   | Xylene                                       | 2,187                    | 0                                      | 0                       | 0                    | 2,187       | 0         | 4,644       |
|  | 56   | Ethylene oxide                               | 1,165                    | 0                                      | 0                       | 0                    | 1,165       | 0         | 616         |
|  | 355  | Bis (2-ethylhexyl)<br>phthalate (DEHP)       | 547                      | 40                                     | 0                       | 0                    | 587         | 74,699    | 105         |
|  | 213  | N,N-<br>dimethylacetami-<br>de               | 300                      | 0                                      | 0                       | 0                    | 300         | 15,000    | 1,700       |
|  | 392  | N-hexane                                     | 210                      | 0                                      | 0                       | 0                    | 210         | 4,135     | 1,700       |
|  | 127  | Chloroform                                   | 150                      | 0                                      | 0                       | 0                    | 150         | 1,400     | 525         |
| Total Other than the 10 Substances Above   |  |  | 1                        | 1                                      | 0                       | 0                    | 2           | 16,439    | 0           |
| Grand Total for All Substances             |  |  | 101,358                  | 41                                     | 0                       | 0                    | 101,399     | 773,749   | 90,050      |

Note: Of the 462 substances subject to the PRTR, group companies in Japan reports about 31 items.

Amounts reported here may not fully match, due to rounding.

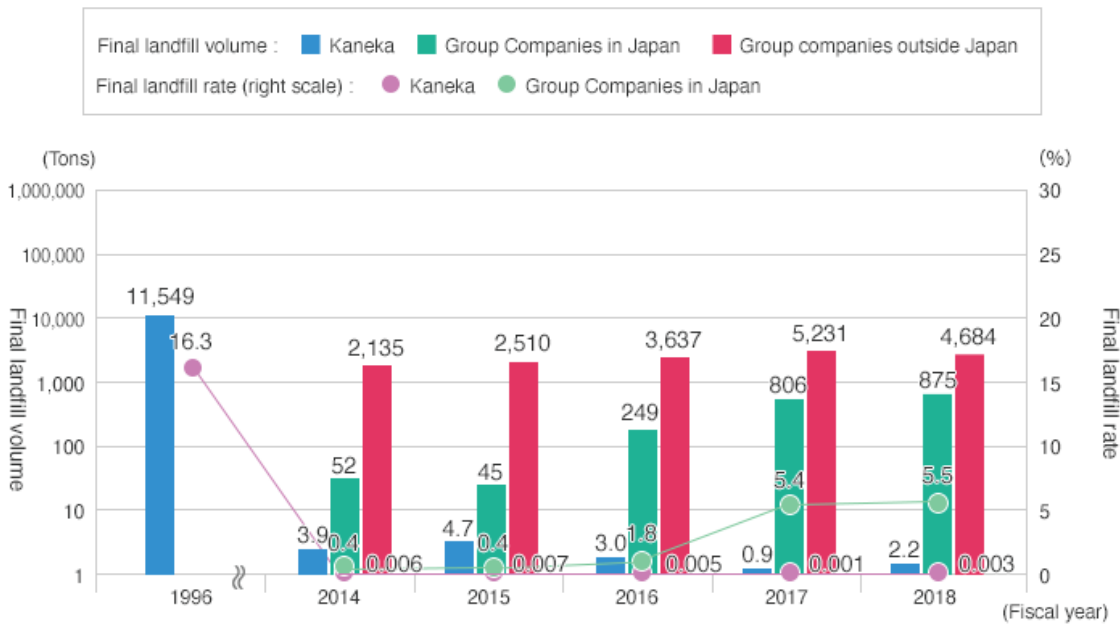
## Reducing Waste and Recycling Resources

We effectively achieved zero emissions in fiscal 2018, with a final landfill volume for Kaneka of 2.2 tons, equivalent to a final landfill rate of 0.003%.

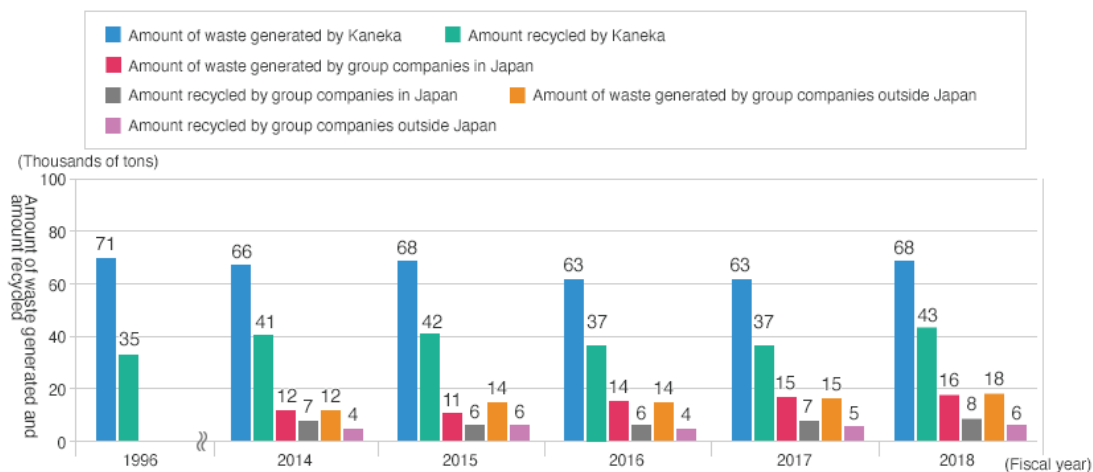
The final landfill rate of 46 Group companies in Japan in fiscal 2018 failed to achieve zero emissions, with a rate of 5.5%, since emission improvements were not fully realized partly due to China's trade embargo on waste plastics.

### Cutting Waste Sent to Landfill

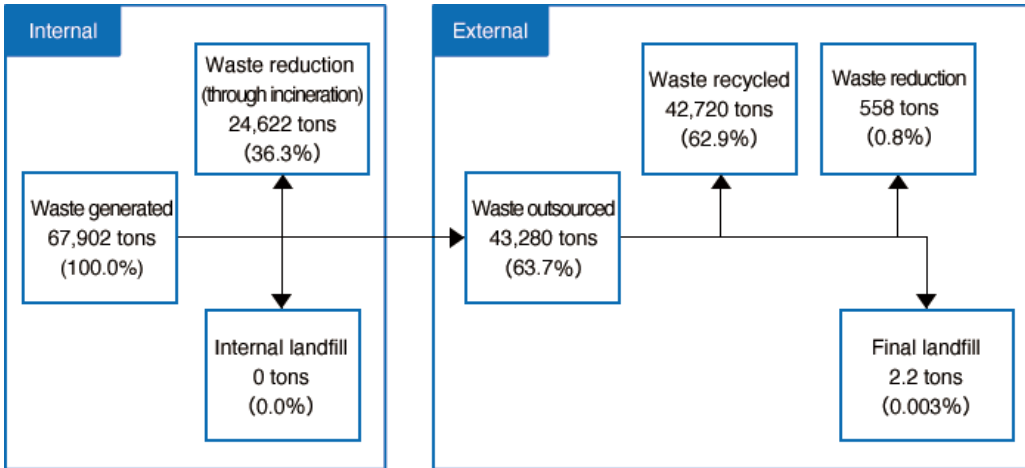
#### Volume and Ratio of Waste sent to Landfill



#### Waste Generated and Recycled



■ Waste Flow: From Generation to Landfill (FY 2018 actual)



## Occupation Safety and Health

### Zero Accident Principles

◆ **All people, you and me, are indispensable**

We ensure everyone is working safely.

**Pledge of safety**

◆ **Safety is everyone's responsibility**

We do not miss sparing the time to seek safety.

**Participation in safety**

◆ **There is no trick to safety**

We always value a fundamental approach to it.

**Adherence to safety basics**

◆ **Be aware of potential danger**

We endeavor to eliminate safety risks.

**Safety in advance**

◆ **Where there is carelessness, there is the possibility of an accident**

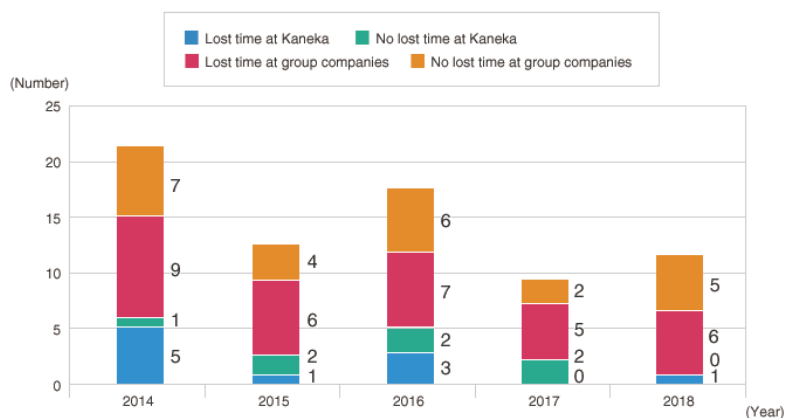
We do not allow even a small chance of negligence.

**99%, yet 0%**

■ OSHMS Certifications

| Manufacturing Site          | Location | Certification Date | Certification No. |
|-----------------------------|----------|--------------------|-------------------|
| Takasago Manufacturing Site | Hyogo    | March 10, 2008     | 08-28-13          |
| Osaka Manufacturing Site    | Osaka    | August 21, 2007    | 07-27-10          |
| Shiga Manufacturing Site    | Shiga    | January 15, 2008   | 08-25-6           |
| Kashima Manufacturing Site  | Ibaraki  | December 13, 2010  | 10-8-26           |

■ Accidents Resulting/ Not Resulting in Lost Time



Note: The number of occupational accidents includes those among employees at Kaneka and partner companies working in the Kaneka Group.



■ Accident Frequency Rate And Accident Severity Rate

| Area                    | All Kaneka Group |      | Kaneka |      | Group Companies in Japan and Overseas |      |
|-------------------------|------------------|------|--------|------|---------------------------------------|------|
|                         | 2017             | 2018 | 2017   | 2018 | 2017                                  | 2018 |
| Accident Frequency Rate | 0.31             | 0.23 | 0      | 0    | 0.47                                  | 0.36 |
| Accident Severity Rate  | 0.01             | 0.02 | 0      | 0    | 0.01                                  | 0.03 |

Note: Accident Frequency Rate: An index that shows the frequency of occupational accidents that caused death and/or injury by indicating the number of casualties per total 1 million actual working hours

Accident Severity Rate: An index that shows the level of severity of occupational accidents by indicating the number of lost work days per total 1,000 working hours

Both rates are calculated targeting employees at Kaneka and Group companies.

■ In-house Safety Commendation

| Group Company                 | Zero Accident Period (as of the end of fiscal 2018) |
|-------------------------------|---|
| OLED Aomori Co., Ltd.         | December 2012 – (6 years and 3 months)              |
| Kaneka Kanto Styrol Co., Ltd. | December 2012 – (6 years and 3 months)              |
| Sanvic Inc.                   | February 2014 – (5 years and 1 months)              |
| Tamai Kasei Co., Ltd.         | March 2011 – (8 years and 0 months)                 |

Basic Safety Policies

- ◆ Safety forms our management foundation, and is the basis of all corporate activities.
- ◆ Safety is the foundation of local and worldwide communities' confidence in Kaneka.
- ◆ Safety is based on our belief that "All accidents can be prevented."
- ◆ Safety is the responsibility of every employee in accordance with his/her duties.
- ◆ Safety must be maintained continuously.

■ Comprehensive Disaster Drills

| Manufacturing Site          | Date              | Participants | Details   |
|-----------------------------|-------------------|--------------|---|
| Takasago Manufacturing Site | December 14, 2018 | 2,079        | The Manufacturing Site held a joint firefighting drill with the Takasago City Fire Department based on the scenario of an earthquake resulting in a fire caused by combustible gas leakage.               |
| Osaka Manufacturing Site    | October 25, 2018  | 1,101        | The Manufacturing Site held a joint firefighting drill with the Settsu City Fire Department based on the scenario of an earthquake resulting in a fire caused by combustible gas leakage.                 |
| Shiga Manufacturing Site    | November 14, 2018 | 479          | The Manufacturing Site held a firefighting drill based on the scenario of an earthquake resulting in a fire in a production building.   |
| Kashima Manufacturing Site  | October 18, 2018  | 130          | The Manufacturing Site held a firefighting drill based on the scenario of an earthquake resulting in a fire caused by high-pressure gas leakage (West area).  |
|                             | November 27, 2018 | 230          | The Manufacturing Site held a damage expansion prevention drill with the East Industrial Complex Joint Facility Team on the scenario of an earthquake resulting in high-pressure gas leakage (East area). |

ISO 9001 Certification of Kaneka and Group Companies

| Division or Group Company<br>(SV : Solutions Vehicle)   | Major Products   | Registry Organization and Number |
|---|--|----------------------------------|
| Vinyls and Chlor-Alkali SV  | Caustic soda, hydrochloric acid, sodium hypochlorite, liquid chlorine, vinyl chloride monomers, polyvinyl chloride, polyvinyl chloride paste, heat-resistant polyvinyl chloride, and OXY chlorination catalyst   | JCQA / JCQA-1263                 |
| Performance Polymers (MOD)SV  | Impact modifiers (Kane Ace B etc.), processing aids and specialty additives (Kane Ace PA etc.), toughener for thermosetting resins (Kane Ace MX), engineering resin for injection molding (Kaneka Hyperite), zero birefringence PMMA material (Kaneka Hyperite), and Acrylic film (Sunduren)             | LRQA / 10189365                  |
| Performance Polymers (MS)SV   | Silyl-terminated polyether (Kaneka MS Polymer etc.), acrylic silicon polymer (Kaneka Gemlac), terminally reactive liquid acrylic polymer (KANEKA XMAP etc.), and isobutylene-based thermoplastic elastomer (SIBSTAR)   |                                  |
| Foam & Residential Techs SV<br>Hokkaido Kanelite Co., Ltd.<br>Kyushu Kanelite Co., Ltd.         | Bead technique-based polyolefin resins and molded products (Eperan, Eperan PP), bead technique-based expandable polystyrene (Kaneparl), and extruded polystyrene foam board (Kanelite)   | JCQA / JCQA-0673                 |
| E & I Technology SV   | Ultra-heat-resistant polyimide films (Apical, Pixeo), optical film (Elmech), bonded magnets (Kaneka Flux), multi-layered insulation materials, PVC pipes for underground electric cables, high thermal-conductive graphite sheet (Graphinity), thermal conductive elastomer, and flexible cover coat ink | LRQA / YKA0935762                |
|   | Highly heat-resistant and light-resistant resins and molded products   | DNV / 01635-2006-AQ-KOB-RvA/JAB  |
| PV & Energy management SV<br>Kaneka Solartech Corporation<br>Kaneka Solar Marketing Corporation | Photovoltaic modules   | JQA / JQA-QMA13200               |
| Foods & Agris SV<br>Takasago Manufacturing Site<br>Foods Manufacturing Department               | Margarine, shortening, edible oils and fats, edible refined oils and fats, whipped cream, concentrated milk products, modified milk, fermented milk products, flour paste, butter cream, chocolate, frozen dough, cheese, mayonnaise, cooking fillings,  | JQA / JQA-QMA10274               |

|  |   |                    |
|--|---|--------------------|
| Kaneka Foods Manufacturing Corporation       | prepared foods, yeast, antifreeze protein, antifreeze polysaccharide, and seasoning materials   |                    |
| Tokyo Kaneka Foods Manufacturing Corporation |   |                    |
| Nagashima Shokuhin Co., Ltd.                 |   |                    |
| Kaneka Foods Corporation                     | Purchase, design, sales, technological services, and quality assurance for processed foods and raw materials, and sales of food processing machinery                              |                    |
| NJF Co., Ltd.                                | Production instruction of processing contractors  |                    |
| OLED Business Development Project            | Organic electroluminescent lighting   | JMAQA / JMAQA-2532 |
| OLED Aomori Co., Ltd.                        |   |                    |
| Showa Kaseikogyo Co., Ltd.                   | Plastic compounds   | ASR / Q0556        |
| Tatsuta Chemical Co., Ltd.                   | Plastic film, plastic sheet   | BVJ / 3882662      |
| Sanvic Inc.                                  | Synthetic resin sheets and films  | JMAQA / JMAQA-1824 |
| Tobu Chemical Co., Ltd.                      | Plastic wallpaper, vinyl chloride resin wallpaper   | LRQA / YKA0958154  |
| Cemedine Co., Ltd.                           | Development and manufacture of general and industrial adhesives, sealants and special paints  | JCQA / JCQA-0386   |
| Kanto Styrene Co., Ltd.                      | Polystyrene foam molded products  | JACO / QC03J0233   |
| Kaneka Foam Plastics Co., Ltd. Moka Plant    | Bead technique-based polyolefin molded products   | ASR / Q1919        |
| Kaneka Foam Plastics Co., Ltd. Kyusyu Plant  | Bead technique-based polyolefin molded products   | JACO / QC17J0033   |
| Tamai Kasei Co., Ltd.                        | A series of operations related to order receipt, manufacturing, inspection, and shipping of Phase Change Material (PCM) (Patthermo)   | ASR / Q4131        |
| Vienex Corporation                           | Electronic products   | JSA / JSAQ2593     |
| Shinka Shokuhin Co., Ltd.                    | Modifiers for bread and confectionery, processed fruit products, outsourced products (margarine, cooking fillings, modified milk)   | JQA / JQA-QMA15323 |
| Taiyo Yushi Corporation                      | Margarine, shortening, edible refined oils and fats, edible vegetable oils and fats, refined lard, other edible oils and fats, processed fats, dairy products, and food additives | JQA / JQA-QMA14671 |
| Kaneka Sun Spice Corporation                 | (1) Spices and secondary processed products incorporating spices<br>(2) Purchase and sales of general processed foods and their ingredients                                       | JQA / JQA-QMA11351 |

|  |   |   |
|--|---|---|
| Tochigi Kaneka Corporation                           | Bonded magnets (Kaneka Flux), multilayer insulation materials, and high thermal-conductive graphite sheet (Graphinity)  | LRQA / YKA0958035   |
| Kaneka Belgium N.V.                                  | Modifier resins (Kane Ace), bead technique-based polyolefins (Eperan, Eperan PP), modified silicone polymer (Kaneka MS Polymer), and acrylic sol  | AIB-VINCOTTE / BE-91 QMS 028i   |
| Kaneka North America LLC                             | Ultra-heat-resistant polyimide films (Apical), modifier resins (Kane Ace and Kaneka Telalloy), heat-resistant vinyl chloride resins, and modified silicone polymers (Kaneka MS Polymer) | BSI / FM72722   |
| Kaneka (Malaysia) Sdn. Bhd.                          | Modifier resins (Kane Ace)  | SIRIM QAS / QMS 00900   |
| Kaneka Apical Malaysia Sdn. Bhd.                     | Ultra-heat-resistant polyimide films (Apical)   | SIRIM QAS / AR6269  |
|  | High thermal-conductive graphite sheet (Graphinity)   | SIRIM QAS / AR6270  |
| Kaneka Eperan Sdn. Bhd.                              | Bead technique-based polyolefins (Eperan, Eperan PP)  | SIRIM QAS / AR2598  |
| Kaneka Paste Polymers Sdn. Bhd.                      | Vinyl chloride paste resin  | SIRIM QAS / AR2321  |
| Kaneka Eperan (Suzhou) Co., Ltd.                     | Bead technique-based polyolefins (Eperan, Eperan PP)  | SGS / CN18/20031  |
| Kaneka (Foshan) High Performance Materials Co., Ltd. | Bead technique-based polyolefins (Eperan, Eperan PP)  | Beijing East Allreach certification Center Co., Ltd. / USA16Q27833R0S |
| Kaneka Innovative Fibers Sdn. Bhd.                   | Synthetic fibers  | SIRIM QAS / AR2321  |
| KSS Vietnam Co., Ltd.                                | Processed spices, herbs, dried vegetables, and mixed spices   | Intertek Certification Limited / CPRJ-2015-040996                     |
| Kaneka Eurogentec S.A.                               | Products and services for research and development in life science  | BSI / FS 638601   |
| Anaspec Inc.   | Peptides, antibodies, synthetic resins, amino acids, and reagents for research  | SQA/09.357.1  |

### ISO 13485 Certification of Kaneka and Group Companies (\*1)

| Division or Group Company<br>(SV: Solutions Vehicle) | Main Products   | Registry Organization and Number |
|--|---|----------------------------------|
| Medical Devices SV<br>Kaneka Medix Corporation       | Lixelle, liposorber, catheters, silascon, and ED coil | TÜV SÜD / Q5<br>024736 0069      |
| Kaneka Pharma Vietnam Co., Ltd.                      | Catheters (parts)                                     |                                  |
| River Seiko Corporation                              | Endoscopic instruments                                |                                  |
| Kaneka Eurogentec S.A.                               | <i>In vitro</i> diagnostic oligonucleotides           | BSI / MD 638600                  |

\*1 ISO 13485 is an international standard covering the comprehensive management system requirements for the design and manufacture of medical equipment.

### ISO 22000 Certification of Kaneka and Group Companies (\*2)

| Production Unit or Group Company                         | Main Products   | Registry Organization and Number             |
|--|---|--|
| Takasago Manufacturing Site<br>Pharmaceutical Department | Coenzyme Q10 (Kaneka Q10, Kaneka QH)                            | SGS / JP10 / 030379                          |
| Kaneka Sun Spice Corporation                             | Spices and secondary processed products incorporating spices    | JQA / JQA-FS0123                             |
| KSS Vietnam Co., Ltd.                                    | Processing of spices, herbs, dried vegetables, and mixed spices | Intertek Certification Limited / 38191405003 |

\*2 ISO 22000 is an international standard for food safety management systems.

### Food Safety System Certification 22000 (FSSC 22000) Certification of Kaneka and Group Companies (\*3)

| Division or Group Company<br>(SV: Solutions Vehicle)          | Main Products  | Registry Organization and Number |
|---|--|----------------------------------|
| Foods & Agris SV  | Margarine, shortening, flour paste, butter cream, edible oils and fats, edible refined oils and fats, concentrated milk products, modified milk, cheese, whipped cream, yeast, fermented milk products, antifreeze protein, antifreeze polysaccharide, and seasoning materials | JQA / JQA-FC0047                 |
| Takasago Manufacturing Site<br>Foods Manufacturing Department | Margarine, shortening, edible oils and fats, edible refined oils and fats, whipped cream, concentrated milk products, modified milk, and yeast   | JQA / JQA-FC0047-1               |

|  |  |                    |
|--|--|--------------------|
| Kaneka Foods Manufacturing Corporation       | Margarine, flour paste, buttercream, cheese, fermented milk products, antifreeze protein, antifreeze polysaccharide, and seasoning materials                               | JQA / JQA-FC0047-2 |
| Tokyo Kaneka Foods Manufacturing Corporation | Margarine, shortening, flour paste, buttercream, and whipped cream   | JQA / JQA-FC0047-3 |
| Taiyo Yushi Corporation                      | Margarine, shortening, edible refined oils and fats, edible vegetable oils and fats, refined lard, other edible oils and fats, processed fats, and dairy products (butter) | JQA / JQA-FC0044   |
| Nagashima Shokuhin Co., Ltd.                 | Frozen dough (pies and confectionery)  | JQA / JQA-FC109    |

\*3 FSSC22000 is a sector for food safety management system, which based on the ISO 22000 with the addition of ISO/TS 22002-1 requirements.

#### ISO 22716 Certification of Group Companies (\*4)

| Group Company           | Main Products                                       | Registry Organization and Number |
|-------------------------|---|----------------------------------|
| Taiyo Yushi Corporation | Shampoos, conditioners, body soaps, and hand creams | BVJ / 3889080                    |

\*4 ISO 22716 is guidelines on the Good Manufacturing Practices (GMP) of cosmetic products.

## Job Satisfaction / Diversity

Note: The data is for Kaneka alone. If other data is included, an annotation has been added.

### ■ Human Rights Education

| Program Name                        | Content  | Fiscal 2016         | Fiscal 2017         | Fiscal 2018         |
|-------------------------------------|--|---------------------|---------------------|---------------------|
|                                     |  | No. of participants | No. of participants | No. of participants |
| Training sessions for new employees | Training concerning sexual harassment, power harassment, and discrimination based on nationality, and other issues | 148                 | 137                 | 131                 |
| New managers training               | Human rights education session with external experts   | 45                  | 46                  | 48                  |

### ■ Implementation of Career Development and Life Design Support Activities

| Program Name           | Fiscal 2016                                       | Fiscal 2017                                       | Fiscal 2018                                       |
|------------------------|---|---|---|
|                        | No. of participants<br>(No. of training sessions) | No. of participants<br>(No. of training sessions) | No. of participants<br>(No. of training sessions) |
| Career-design training | 230   | 382   | 272   |
| Life-design training   | 172 (15)  | 63 (7)  | 75 (6)  |

### ■ Global Human Resource Development

| Program Name                           | Content   | Fiscal 2016            | Fiscal 2017            | Fiscal 2017            |
|--|---|------------------------|------------------------|------------------------|
|  |   | No. of participants    | No. of participants    | No. of participants    |
| Global Employee Development Program    | Practical acquisition of foreign language for communication | (Registrants)<br>2,021 | (Registrants)<br>2,215 | (Registrants)<br>2,394 |
| English and Chinese language trainings | Acquisition of languages required for overseas business     | 89                     | 55                     | 46                     |
| Overseas Trainee Dispatch Program      | One-year work experience at a group company outside Japan   | 17                     | 12                     | 7                      |

In addition to the above, we provide various other programs/systems, including the overseas language study program and the language training before overseas transfer.

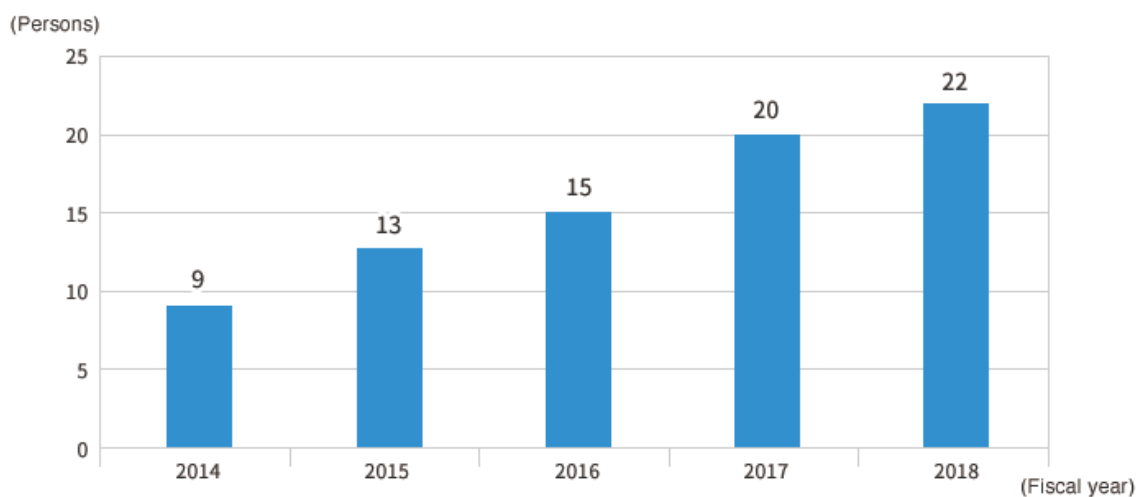


## ■ Development of Leaders

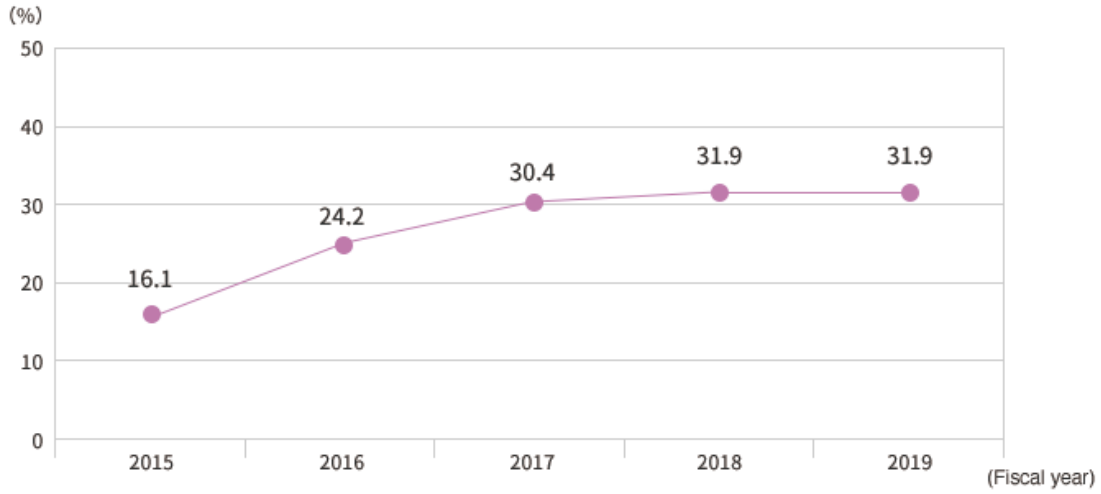
| Program Name                            | Content  | Fiscal 2016<br>No. of participants | Fiscal 2017<br>No. of participants | Fiscal 2018<br>No. of participants | Total from the<br>start of the<br>program<br>No. of participants |
|---|--|------------------------------------|------------------------------------|------------------------------------|--|
| Hitotsubu-no<br>Tane Momi Juku          | Lectures and exercises by<br>the top management and<br>first-class instructing staff<br>targeted at future leaders<br>and management personnel | 13                                 | 12                                 | 12                                 | 49   |
| Kaneka Creative<br>Corner               | Lectures and exercises by<br>the top management and<br>first-class instructing staff<br>targeted at future leaders of<br>national staff        | 10                                 | 12                                 | 12                                 | 34   |
| The Leadership<br>Challenge<br>Workshop | Acquiring and practicing<br>leadership skills and follow-<br>up  | (outside Japan)<br>102             | (outside Japan)<br>24              | (outside Japan)<br>21              | (outside Japan)<br>428   |
|   |  | (in Japan)<br>197                  | (in Japan)<br>236                  | (in Japan)<br>288                  | (in Japan)<br>951  |

Note: Aggregated data for Kaneka and group companies in and outside Japan

## ■ Number of Female Executives



■ Ratio of Women Hired

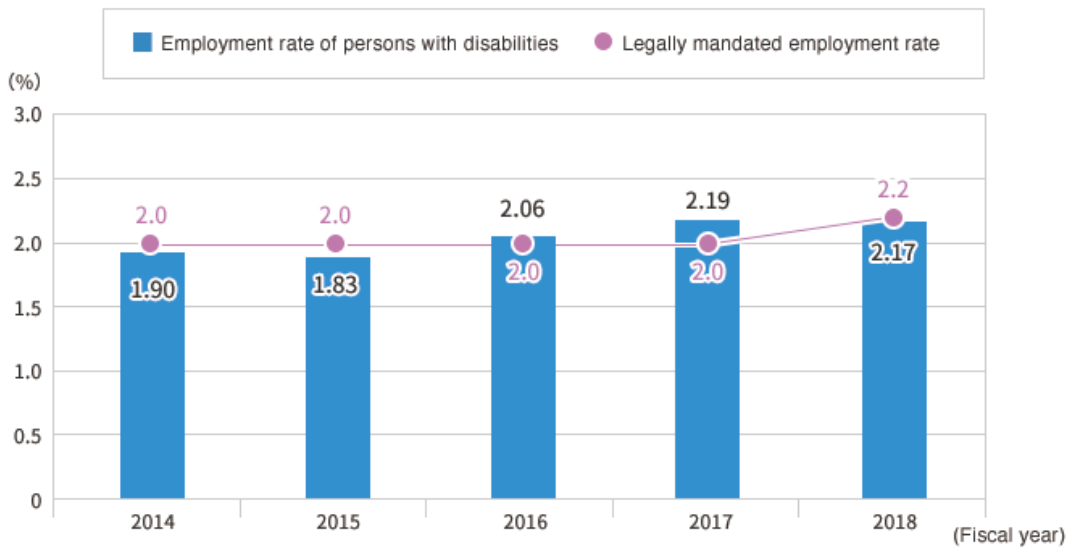


Note: Ratio of new female graduates who graduated from technical colleges, universities, and higher-level schools

■ Changes in New Hires Who Come from Countries Other than Japan (New Graduates)

| Year Hired | Technical Staff | Clerical Staff | Total |
|------------|-----------------|----------------|-------|
| 2015       | 2               | 2              | 4     |
| 2016       | 5               | 2              | 7     |
| 2017       | 3               | 1              | 4     |
| 2018       | 0               | 1              | 1     |

■ Employment Rate of Persons with Disabilities



■ Number of Users

| Name of Program                 | Term and Period   | Fiscal 2016 | Fiscal 2017 | Fiscal 2018 |
|---------------------------------|---|-------------|-------------|-------------|
| Childcare leave                 | By the day before the child becomes 2 years and 6 months old  | (male) 3    | (male) 2    | (male) 4    |
|                                 |   | (female)37  | (female)44  | (female)21  |
| Child nursing care leave        | By the beginning of a semester for a child in the 4th grade (5 days per year per person) maximum of 10 days per year for an employee with two or more children) | (male) 46   | (male) 60   | (male) 72   |
|                                 |   | (female)60  | (female)62  | (female)59  |
| Shorter work-hours program      | By the beginning of a semester for child in 7th grade (maximum of 2 hours per day per person)   | (male) 1    | (male) 0    | (male) 1    |
|                                 |   | (female)41  | (female)48  | (female)69  |
| Babysitting Expenses Aid System | Company covers part of babysitting expenses for a child ages 0 to 2   | 29          | 26          | 23          |

|  |   |    |    |    |
|--|---|----|----|----|
| Nursing care leave                                     | 1 year or less for one eligible family member   | 1  | 2  | 0  |
| Telecommuting  | Employees in pregnancy, child-rearing (by the beginning of a semester for child in 7th grade) or nursing care can work at home (4 days per month) | 18 | 21 | 34 |
| Leave of Absence for Spouse's Overseas Transfer System | A maximum of 3 years from the day when the employee's spouse is transferred abroad  | 1  | 1  | 2  |